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**IN THE UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA**

RAK JOON CHOI, derivatively on behalf
of CHEGG, INC.,

Plaintiff,

1

DANIEL L. ROSENSWEIG, ANDREW J. BROWN, NATHAN SCHULTZ, JOHN P. FILLMORE, ROBIN TOMASELLO, RICHARD SARNOFF, SARAH BOND, RENEE BUDIG, PAUL LeBLANC, MARNE LEVINE, TED SCHLEIN, MELANIE WHELAN, and JOHN YORK

Defendants.

and

CHEGG, INC.

Nominal Defendant.

Case No.:

DEMAND FOR JURY TRIAL

VERIFIED SHAREHOLDER DERIVATIVE COMPLAINT

INTRODUCTION

Plaintiff Rak Joon Choi (“Plaintiff”), by Plaintiff’s undersigned attorneys, derivatively and on behalf of nominal defendant Chegg, Inc. (“Chegg” or the “Company”), files this Verified Shareholder Derivative Complaint against defendants Daniel L. Rosensweig (“Rosensweig”), Andrew. J. Brown (“Brown”), Nathan Schultz (“Schultz”), John P. Fillmore (“Fillmore”), Robin Tomasello (“Tomasello”), Richard Sarnoff (“Sarnoff”), Sarah Bond (“Bond”), Renee Budig (“Budig”), Paul LeBlanc (“LeBlanc”), Marne Levine (“Levine”), Ted Schlein (“Schlein”), Melanie Whelan (“Whelan”), and John York (“York”) (collectively, the “Individual Defendants,” and together with Chegg, the “Defendants”) for breaches of their fiduciary duties as directors and/or officers of Chegg, unjust enrichment, abuse of control, gross mismanagement, and waste of corporate assets, against Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein, Whelan, and York for violations of Section 14(a) of the Securities Exchange Act of 1934 (the “Exchange Act”), and against Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff for contribution under Sections 10(b) and 21D of the Exchange Act. As for Plaintiff’s complaint against the Individual Defendants, Plaintiff alleges the following based upon personal knowledge as to Plaintiff and Plaintiff’s own acts, and information and belief as to all other matters, based upon, *inter alia*, the investigation conducted by and through Plaintiff’s attorneys, which included, among other things, a review of the Defendants’ public documents, conference calls and announcements made by Defendants, United States Securities and Exchange Commission (“SEC”) filings, wire and press releases published by and regarding Chegg, legal filings, news reports, securities analysts’ reports and advisories about the Company, and information readily obtainable on the Internet. Plaintiff believes that substantial evidentiary support will exist for the allegations set forth herein after a reasonable opportunity for discovery.

NATURE OF THE ACTION

1 1. This is a shareholder derivative action that seeks to remedy wrongdoing
2 committed by Chegg's directors and officers from May 5, 2020 through November 1, 2021
3 (the "Relevant Period").

4 2. Chegg is a Delaware corporation based in California. Chegg provides online
5 educations tools and services, such as tutoring and other digital learning tools, as well as
6 physical educational resources, such as textbook rentals, to students who pay a subscription
7 fee to the Company.

8 3. Beginning in 2020, due to the onset of the Covid-19 pandemic and temporary
9 shift to nearly exclusive online learning in educational settings ranging from elementary
10 school to graduate school, Chegg experienced a surge in subscribers, and thus revenue.

11 4. Chegg's online platform was designed, *inter alia*, to help students cheat on
12 exams and other assignments. The shift to online learning, including the online
13 administration of exams and other assignments previously administered in person, created
14 new opportunities for students using Chegg's platform to cheat. During and prior to the
15 Relevant Period, the Individual Defendants enabled the Company to monetize off its
16 platform's capacity to assist in academic cheating, including by providing Chegg users
17 answer sets to copyrighted questions produced by textbook manufacturers, like Pearson
18 Education, Inc. ("Pearson"), without permission (the "Copyright Infringement
19 Misconduct") (collectively, the "Cheating Misconduct").

20 5. Despite the contextualized growth, Chegg did not acknowledge that the
21 increase in subscribers and revenue was the result of the Cheating Misconduct coupled
22 with the temporary prevalence of online learning caused by Covid-19. Relatedly, Chegg
23 failed to acknowledge that once students returned to physical classrooms, and the
24 opportunities to use Chegg's services to cheat diminished, its subscribers and revenue
25 would foreseeably decline.

26 6. Instead, throughout the Relevant Period, the Individual Defendants made,
27 and/or caused the Company to make, false and misleading statements and omissions of
28

1 material fact that attributed Chegg's recent growth to other, less objectionable factors such
 2 as Chegg's "strong brand and momentum" or its "unique position to impact the future of
 3 the higher education ecosystem." The Individual Defendants caused Chegg to posture as if
 4 these factors, rather than its facilitation of cheating made even easier by Covid-19, would
 5 cause the Company "to continue to grow and take advantage of the ever-expanding
 6 opportunities in the learner economy."

7.  The truth began to emerge in December 2020, when multiple news outlets
 8 reported that officials at Texas A&M University ("Texas A&M") discovered that students
 9 were using Chegg to cheat on their remote exams. This included copying and pasting
 10 answers made available to Chegg users from an online repository. Texas A&M officials
 11 found that, using Chegg, some students were able to complete exams so quickly that it was
 12 not possible for them to have been reading the questions.

13. The truth continued to emerge on September 13, 2021, when Pearson filed
 14 suit against Chegg in the United States District Court for the District of New Jersey (the
 15 "Pearson Action"), revealing that Chegg engaged in the Copyright Infringement
 16 Misconduct by making answer sets to Pearson's copyrighted questions available to Chegg
 17 users.

18. The truth fully emerged on November 1, 2021, after the market had closed,
 19 when Chegg announced, in a press release and in a Form 10-Q filed with the SEC, its
 20 financial results for the quarter ended September 30, 2021—i.e., a period which included
 21 the start of the  academic semester since the onset of Covid-19 where remote learning
 22 had been significantly curtailed. Chegg revealed that it had fewer subscribers than
 23 expected, that key revenue metrics had decelerated their growth or even contracted, and
 24 that the Company would not be issuing guidance for the 2022 fiscal year. Moreover,
 25 Defendant Rosensweig acknowledged that this dramatic deceleration in the Company's
 26 growth was known internally since at least September 2021.

27. On this news, the price of the Company's common stock fell nearly 50%, from
 28

1 closing at \$62.76 per share on November 1, 2021, to close on November 2, 2021 at \$32.12
 2 per share.

3 11. During the Relevant Period, the Individual Defendants breached their
 4 fiduciary duties by causing or permitting the Company to engage in the Cheating
 5 Misconduct and the Copyright Infringement Misconduct.

6 12. Moreover, the Individual Defendants breached their fiduciary duties by
 7 personally making and/or causing the Company to make to the investing public a series of
 8 materially false and misleading statements about Chegg's business, operations, and
 9 prospects. Specifically, the Individual Defendants willfully or recklessly made and/or
 10 caused the Company to make false and misleading statements to the investing public that
 11 failed to disclose, *inter alia*, that: (1) Chegg was engaged in the Cheating Misconduct and
 12 the Copyright Infringement Misconduct; (2) Chegg's facilitation of cheating made easier
 13 by remote learning caused the Company to experience an increase in subscribers and
 14 revenue, rather than the factors the Company publicly represented; (3) as such, once
 15 in-person learning returned, the Company would not continue to enjoy a surge in subscriptions
 16 and revenue; (4) due to the foregoing, the Company overstated its potential for growth
 17 throughout the Relevant Period; and (5) the Company failed to maintain internal controls.
 18 As a result of the foregoing, Chegg's public statements were materially false and
 19 misleading at all relevant times.

20 13. The Individual Defendants also breached their fiduciary duties by failing to
 21 correct and/or causing the Company to fail to correct these false and misleading statements
 22 and omissions of material fact to the investing public.

23 14. Additionally, in breach of their fiduciary duties, the Individual Defendants
 24 caused the Company to fail to maintain adequate internal controls.

25 15. Furthermore, during the Relevant Period, the Individual Defendants breached
 26 their fiduciary duties by causing the Company to undertake a secondary public offering of
 27 its common stock in February 2021, while the Company's stock was still trading at
 28

1 artificially inflated prices due to the false and misleading statements at issue. Chegg and
 2 Defendant Rosensweig sold shares for collective proceeds of over \$1 billion, subjecting
 3 the Company to liability for violations of the Exchange Act and enriching Defendant
 4 Rosensweig to the tune of approximately \$29.9 million.

5 16. Moreover, six of the Individual Defendants breached their fiduciary duties by
 6 engaging in lucrative  insider sales of Company common stock at artificially inflated prices,
 7 obtaining collective proceeds of over \$91.8 million.

8 17. In light of the Individual Defendants' misconduct—which has subjected the
 9 Company, its Chief Executive Officer (“CEO”), its Chief Financial Officer (“CFO”), its
 10 President of Learning Services, its President of Chegg Skills, its former Principal
 11 Accounting Officer, and its Co-Chairperson to being named as defendants in a federal
 12 securities fraud class action lawsuit pending in the United States District Court for the
 13 Northern District of California (the “Securities Class Action”),¹ and has further subjected
 14 the Company to the Pearson Action, the need to remedy the Cheating Misconduct and the
 15 Copyright Infringement Misconduct, the need to undertake internal investigations, the need
 16 to implement adequate internal controls over its financial reporting, losses from the waste
 17 of corporate assets, and losses due to the unjust enrichment of the Individual Defendants
 18 who were improperly overcompensated by the Company and/or who benefitted from the
 19 wrongdoing alleged herein—the Company will have to expend many millions of dollars.

20 18. In light of the breaches of fiduciary duty engaged in by the Individual
 21 Defendants, most of whom are the Company's current directors, their collective
 22 engagement in fraud, the substantial likelihood of the directors' liability in this derivative
 23 action and Defendant Rosensweig's and Defendant Sarnoff's liability in the Securities
 24 Class Action, their being beholden to each other, their longstanding business and personal
 25 relationships with each other, and their not being disinterested and/or independent

27 1¹ Defendant Sarnoff, who serves as Chegg's Co-Chairperson, is named as a defendant in
 28 the Securities Class Action complaint's “Parties” section, though he is omitted from the
 complaint's caption.

directors, a majority of Chegg's Board of Directors (the "Board") cannot consider a demand to commence litigation against themselves and the other Individual Defendants on behalf of the Company with the requisite level of disinterestedness and independence.

JURISDICTION AND VENUE

19. This Court has subject matter jurisdiction pursuant to 28 U.S.C. § 1331 because Plaintiff's claims raise a federal question under Section 14(a) of the Exchange Act (15 U.S.C. § 78n(a)(1)), Rule 14a-9 of the Exchange Act (17 C.F.R. § 240.14a-9), Section 10(b) of the Exchange Act (15. U.S.C. §§ 78j(b)), and Section 21D of the Exchange Act (15 U.S.C. § 78u-4(f)).

20. Plaintiff's claims also raise a federal question pertaining to the claims made in the Securities Class Action based on violations of the Exchange Act.

21. This Court has supplemental jurisdiction over Plaintiff's state law claims pursuant to 28 U.S.C. § 1337(a).

22. This derivative action is not a collusive action to confer jurisdiction on a court of the United States that it would not otherwise have.

23. Venue is proper in this District pursuant to 28 U.S.C. §§ 1391 and 1401 because a substantial portion of the transactions and wrongs complained of herein occurred in this District, Defendants have conducted business in this District, Defendants' actions have had an effect in this District, and Chegg is headquartered in this District.

PARTIES

Plaintiff

24. Plaintiff is a current shareholder of Chegg common stock. Plaintiff has continuously held Chegg common stock at all relevant times.

Nominal Defendant Chegg

25. Chegg is a Delaware corporation with its principal executive offices located at 3990 Freedom Circle, Santa Clara, CA 95054. Chegg's shares trade on the New York Stock Exchange ("NYSE") under the ticker symbol "CHGG."

Defendant Rosensweig

26. Defendant Rosensweig has served as the Company’s CEO and President since February 2010, and as Co-Chairperson since July 2018. Previously, from March 2010 to July 2018, Defendant Rosensweig served as Chairperson of the Board. According to the Company’s proxy statement filed on Schedule 14A with the SEC on April 16, 2021 (the “2021 Proxy Statement”), as April 5, 2021, Defendant Rosensweig beneficially owned 1,477,605 shares of the Company’s common stock, representing 1.0% of the Company’s total outstanding common stock as of that date. Given that the price per share of the Company’s common stock at the close of trading on April 5, 2021 was \$89.02, Defendant Rosensweig beneficially owned approximately \$131.5 million worth of Chegg stock.

27. For the fiscal year ended December 31, 2020 (the “2020 Fiscal Year”), Defendant Rosensweig received \$10,381,080 in total compensation from the Company. This included \$1,000,000 in salary, \$9,374,954 in stock awards, and \$6,126 in all other compensation.

28. During the period when the Company materially misstated information to the investing public to keep the stock price inflated, and before the scheme was exposed, Defendant Rosensweig made the following sales of company stock at artificially inflated prices:

Date	Shares Sold	Avg. Price Per Share	Proceeds
May 14, 2020	28,000	\$63.81	\$1,786,680
June 29, 2020	28,000	\$64.84	\$1,815,520
July 7, 2020	28,000	\$70.83	\$1,983,240
August 5, 2020	28,000	\$84.61	\$2,369,080
September 22, 2020	28,000	\$66.26	\$1,855,280
October 12, 2020	28,000	\$82.24	\$2,302,720
November 19, 2020	28,000	\$70.64	\$1,977,920
December 11, 2020	28,000	\$81.33	\$2,277,240

1	January 7, 2021	28,000	\$91.12	\$2,551,276
2	February 22, 2021	300,000	\$99.55	\$29,865,600

3 Thus, in total, before the fraud was exposed, he sold 552,000 shares of Company common
4 stock at artificially inflated prices on inside information, for which he received
5 approximately \$48.8 million. His insider sales made with knowledge of material nonpublic
6 information before the material misstatements and omissions were exposed demonstrate
7 his motive in facilitating and participating in the scheme.

8 29. The 2021 Proxy Statement stated the following regarding Defendant
9 Rosensweig:

10 *Dan Rosensweig* has served as our President and Chief Executive Officer
11 since February 2010, as Co-Chairperson of our Board of Directors since July
12 2018, and served as the Chairperson of our Board of Directors from March
13 2010 to July 2018. From 2009 to 2010, Mr. Rosensweig served as President
14 and Chief Executive Officer of RedOctane, a business unit of Activision
15 Publishing, Inc. and developer, publisher, and distributor of *Guitar Hero*.
16 From 2007 to 2009, Mr. Rosensweig was an Operating Principal at the
17 Quadrangle Group, a private investment firm. From 2002 to 2009, Mr.
18 Rosensweig served as Chief Operating Officer of Yahoo! Inc., an internet
19 content and service provider. Prior to serving at Yahoo!, Mr. Rosensweig
20 served as the President of CNET Networks and prior to that as Chief
21 Executive Officer and President of ZDNet, until it was acquired by CNET
22 Networks. Mr. Rosensweig currently serves on the board of directors of
23 Adobe Systems Incorporated. Mr. Rosensweig holds a B.A. in Political
24 Science from Hobart and William Smith Colleges. We believe that Mr.
25 Rosensweig should continue to serve on our Board of Directors due to the
26 perspective and experience he brings as our Chief Executive Officer and his
27 extensive experience with high-growth consumer internet and media
28 companies.

Defendant Brown

29 30. Defendant Brown has served as the Company's CFO since October 2011.
30 According to the 2021 Proxy Statement, as of April 5, 2021, Defendant Brown beneficially
31 owned 48,736 shares of the Company's common stock. Given that the price per share of
32

1 the Company's common stock at the close of trading on April 5, 2021 was \$89.02,
 2 Defendant Brown owned approximately \$4.3 million worth of Chegg stock.
 3

4 31. For the 2020 Fiscal Year, Defendant Brown received \$5,033,556 in total
 5 compensation from the Company. This included \$652,083 in salary, \$4,374,973 in stock
 6 awards, and \$6,500 in all other compensation.
 7

8 32. The 2021 Proxy Statement stated the following about Defendant Brown:
 9

10 *Andrew Brown* has served as our Chief Financial Officer since October 2011.
 11 From 2004 to 2009, Mr. Brown served as the Chief Financial Officer of Palm,
 12 Inc., a smartphone provider. Mr. Brown was semi-retired following his
 13 departure from Palm before he joined us. Prior to serving at Palm, Mr. Brown
 14 served as the Chief Financial Officer of Pillar Data Systems, Inc., a computer
 15 data storage company, Legato Systems, Inc., a storage management company
 16 subsequently acquired by Dell EMC (formerly EMC Corporation), and ADPT
 17 Corporation (formerly Adaptec, Inc.). Mr. Brown also serves on the business
 18 school advisory board at Eastern Illinois University. Mr. Brown holds a B.S.
 19 in accounting from Eastern Illinois University.
 20

21 **Defendant Schultz**
 22

23 33. Defendant Schultz has served as the Company's President of Learning
 24 Services since December 2018. Previously, Defendant Schultz served as the Company's
 25 Chief Learning Officer from June 2014 to December 2018, Chief Content Officer from
 26 May 2012 to June 2014, Vice President of Content Management from 2010 to May 2012,
 27 and as Director of Textbook Strategy from 2008 to 2010. According to the 2021 Proxy
 28 Statement, as April 5, 2021, Defendant Schultz beneficially owned 153,388 shares of the
 Company's common stock. Given that the price per share of the Company's common stock
 at the close of trading on April 5, 2021 was \$89.02, Defendant Schultz beneficially owned
 approximately \$13.7 million worth of Chegg stock.

30 34. For the 2020 Fiscal Year, Defendant Schultz received \$5,031,931 in total
 31 compensation from the Company. This included \$652,083 in salary, \$4,374,973 in stock
 32 awards, and \$4,875 in all other compensation.
 33

1 35. During the period when the Company materially misstated information to the
 2 investing public to keep the stock price inflated, and before the scheme was exposed,
 3 Defendant Schultz made the following sales of company stock at artificially inflated prices:

Date	Shares Sold	Avg. Price Per Share	Proceeds
May 5, 2020	47,376	\$60.00	\$2,842,560
June 22, 2020	35,083	\$70.19	\$2,462,475
July 31, 2020	82,459	\$80.34	\$6,624,756
December 21, 2020	82,458	\$90.20	\$7,437,711
April 23, 2021	30,000	\$ 92.86	\$2,785,800
April 26, 2021	30,000	\$95.26	\$2,857,800

11 Thus, in total, before the fraud was exposed, he sold 307,376 shares of Company common
 12 stock at artificially inflated prices on inside information, for which he received
 13 approximately \$25.0 million. His insider sales made with knowledge of material nonpublic
 14 information before the material misstatements and omissions were exposed demonstrate
 15 his motive in facilitating and participating in the scheme.

16 36. The 2021 Proxy Statement stated the following regarding Defendant Schultz:

17 *Nathan Schultz* has served as our President of Learning Services since
 18 December 2018 and previously served as our Chief Learning Officer from
 19 June 2014 until December 2018, our Chief Content Officer from May 2012
 20 until June 2014, our Vice President of Content Management from 2010 to
 21 May 2012 and our Director of Textbook Strategy from 2008 to 2010. Prior to
 22 joining us, Mr. Schultz served in various management positions at R.R.
 23 Bowker LLC, a provider of bibliographic information and management
 24 solutions; Monument Information Resource, a marketing intelligence
 25 resource acquired by R.R. Bowker; Pearson Education, an education
 26 publishing and assessment service; and Jones & Bartlett Learning LLC, a
 27 division of Ascend Learning Company and provider of education solutions.
 28 Mr. Schultz holds a B.A. in History from Elon University.

Defendant Fillmore

37. Defendant Fillmore has served as the President of Chegg Skills since September 2020. Previously, he served as the Company's Chief Business Officer from December 2018 to September 2020, its Chief of Business Operations from October 2015 to December 2018, and as Chegg's Business Leader for Required Materials from June 2013 to October 2015. According to the 2021 Proxy Statement, as of April 5, 2021, Defendant Fillmore beneficially owned 74,985 shares of Company common stock. Given that the price per share of the Company's common stock at the close of trading on April 5, 2021 was \$89.02, Defendant Fillmore owned approximately \$6.7 million worth of Chegg stock.

38. During the period when the Company materially misstated information to the investing public to keep the stock price inflated, and before the scheme was exposed, Defendant Fillmore made the following sales of company stock at artificially inflated prices:

Date	Shares Sold	Avg. Price Per Share	Proceeds
May 18, 2020	49,442	\$64.85	\$3,206,313
June 3, 2020	1,321	\$62.30	\$82,298
September 2, 2020	1,321	\$77.73	\$102,681
December 3, 2020	1,321	\$75.55	\$99,801
March 3, 2021	51,505	\$92.25	\$4,751,336
April 13, 2021	19,714	\$90.34	\$1,780,962

Thus, in total, before the fraud was exposed, he sold 124,624 shares of Company common stock at artificially inflated prices on inside information, for which he received approximately \$10.0 million. His insider sales made with knowledge of material nonpublic information before the material misstatements and omissions were exposed demonstrate his motive in facilitating and participating in the scheme.

1 39. For the 2020 Fiscal Year, Defendant Fillmore received \$3,556,915 in total
 2 compensation from the Company. This included \$552,083 in salary, \$2,999,957 in stock
 3 awards, and \$4,875 in all other compensation.

4 40. The 2021 Proxy Statement stated the following about Defendant Fillmore:

5 *John Fillmore* has served as our President of Chegg Skills since September
 6 2020 and previously served as our Chief Business Officer from December
 7 2018 until September 2020, our Chief of Business Operations from October
 8 2015 to December 2018 and our Business Leader for Required Materials from
 9 June 2013 to October 2015. Prior to Chegg, Mr. Fillmore's experience
 10 included service at Bain & Company, a management consulting firm, and as
 11 Chief Deputy Director for the Office of Planning and Research under then-
 12 California Governor Arnold Schwarzenegger, where he focused on education
 13 and economic development. Mr. Fillmore holds a B.S. from the University of
 14 Oregon Robert D. Clark Honors College and an M.B.A. from Harvard
 15 Business School.

16 **Defendant Tomasello**

17 41. Defendant Tomasello served as the Company's Vice President, Corporate
 18 Controller, Assistant Treasurer, and Principal Accounting Officer from January 2012 until
 19 November 15, 2021, when she resigned.

20 42. During the period when the Company materially misstated information to the
 21 investing public to keep the stock price inflated, and before the scheme was exposed,
 22 Defendant Tomasello made the following sale of company stock at artificially inflated
 23 prices:

Date	Shares Sold	Avg. Price Per Share	Proceeds
November 20, 2020	32,016	\$71.45	\$2,287,543

24 Her insider sale made with knowledge of material nonpublic information before the
 25 material misstatements and omissions were exposed demonstrates her motive in facilitating
 26 and participating in the scheme.

Defendant Sarnoff

43. Defendant Sarnoff has served as Co-Chairperson of the Board since July 2018, and as a Company director since August 2012. He is also a member of the Audit Committee. According to the 2021 Proxy Statement, as of April 5, 2021, Defendant Sarnoff beneficially owned 202,700 shares of Company common stock. Given that the price per share of the Company's common stock at the close of trading on April 5, 2021 was \$89.02, Defendant Sarnoff owned approximately \$18.0 million worth of Chegg stock.

44. For the 2020 Fiscal Year, Defendant Sarnoff received \$399,919 in total compensation from the Company. This included \$50,000 in fees earned or paid in cash and \$349,919 in restricted stock unit (“RSU”) awards.

45. During the period when the Company materially misstated information to the investing public to keep the stock price inflated, and before the scheme was exposed, Defendant Sarnoff made the following sale of company stock at artificially inflated prices:

Date	Shares Sold	Avg. Price Per Share	Proceeds
May 13, 2020	66,666	\$65.09	\$4,339,289

His insider sale made with knowledge of material nonpublic information before the material misstatements and omissions were exposed demonstrates his motive in facilitating and participating in the scheme.

46. The 2021 Proxy Statement stated the following about Defendant Sarnoff:

Richard Sarnoff has served on our Board of Directors since August 2012 and as a Co-Chairperson of our Board of Directors since July 2018. Since July 2014, Mr. Sarnoff has served as the Managing Director and Head of the Media & Communications industry team for the Private Equity platform of Kohlberg Kravis Roberts & Co. L.P., a private equity firm, and since January 2018 has served as Partner and Chairman of that team. From 2012 to 2014, Mr. Sarnoff was a Senior Adviser to Kohlberg Kravis Roberts & Co. L.P. Prior to that role, Mr. Sarnoff was employed by Bertelsmann AG, a diversified media and services company, where he served as the Co-Chairman of Bertelsmann, Inc., from 2008 to 2011, the President of Bertelsmann Digital Media Investments from 2006 to 2011, and the Executive Vice President and Chief Financial

1 Officer of Random House, a subsidiary of Bertelsmann, from 1998 to 2006.
 2 Mr. Sarnoff also served as a member of the supervisory board of Bertelsmann
 3 from 2002 to 2008 and served as a member of the Board of Directors of The
 4 Princeton Review from 2000 to 2009, of Audible Inc. from 2001 to 2008, and
 5 of Amdocs Limited from 2009 to 2011. Mr. Sarnoff currently serves on the
 6 Board of Directors of several privately held companies. Mr. Sarnoff holds a
 7 B.A. in Art and Archeology from Princeton University and an M.B.A. from
 8 Harvard Business School. We believe that Mr. Sarnoff should continue to
 9 serve on our Board of Directors due to his extensive experience serving in
 10 senior leadership roles in media and digital technology companies.

11 **Defendant Bond**

12 47. Defendant Bond has served as a Company director since December 2020. She
 13 is also a member of the Compensation Committee. According to the 2021 Proxy Statement,
 14 as of April 5, 2021, Defendant Bond beneficially owned 203 shares of Company common
 15 stock. Given that the price per share of the Company's common stock at the close of trading
 16 on April 5, 2021 was \$89.02, Defendant Bond owned approximately \$18,000 worth of
 17 Chegg stock.

18 48. For the 2020 Fiscal Year, Defendant Bond received \$203,942 in total
 19 compensation from the Company. This included \$3,984 in fees earned or paid in cash and
 20 \$199,958 in RSU awards.

21 49. The 2021 Proxy Statement stated the following about Defendant Bond:
 22 *Sarah Bond* has served on our Board of Directors since December 2020. Since
 23 June 2020, Ms. Bond has served as the Corporate Vice President, Gaming
 24 Ecosystem at Microsoft Corporation, a technology company, and from April
 25 2017 to June 2020 Ms. Bond served as the Corporate Vice President of
 26 Gaming Partnerships and Business Development. Previously, Ms. Bond
 27 served in several senior roles at T-Mobile USA Inc., a telecommunications
 28 company, including as Senior Vice President of Emerging Businesses from
 August 2013 to September 2015, and Chief of Staff to the CEO from March
 2011 to July 2013. Ms. Bond started her career as an Associate Partner at
 McKinsey & Company, a consulting firm. Ms. Bond currently serves on the
 Board of Directors of Zuora Inc. Ms. Bond holds a B.A. in economics from
 Yale University and an M.B.A. from Harvard Business School. We believe
 that Ms. Bond should continue to serve on our Board of Directors due to her
 extensive experience in leadership positions at technology companies.

1 **Defendant Budig**

2 50. Defendant Budig has served as a Company director since November 2015.
 3 She is also the Chair of the Audit Committee. According to the 2021 Proxy Statement, as
 4 of April 5, 2021, Defendant Budig beneficially owned 70,217 shares of Company common
 5 stock. Given that the price per share of the Company's common stock at the close of trading
 6 on April 5, 2021 was \$89.02, Defendant Budig owned approximately \$6.3 million worth
 7 of Chegg stock.

8 51. For the 2020 Fiscal Year, Defendant Budig received \$259,980 in total
 9 compensation from the Company. This included \$60,000 in fees earned or paid in cash and
 10 \$199,980 in RSU awards.

11 52. The 2021 Proxy Statement stated the following about Defendant Budig:

12 *Reneé Budig has served on our Board of Directors since November 2015.
 13 From September 2012 to January 2021, Ms. Budig served as the Executive
 14 Vice President and Chief Financial Officer of ViacomCBS Streaming, a division of ViacomCBS Inc. (formerly CBS Interactive, a division of CBS
 15 Inc.), an online content network for information and entertainment, and from
 16 2010 to September 2012, Ms. Budig served as Chief Financial Officer of
 17 Hightail, Inc. (formerly branded YouSendIt and acquired by OpenText), a
 18 cloud service that allowed users to send, receive, digitally sign and
 19 synchronize files. From 2006 to 2010, Ms. Budig was the Vice President of
 20 Finance at Netflix, Inc., a multinational provider of on-demand Internet
 21 streaming media. Ms. Budig holds a B.S. in Business Administration from the
 22 University of California, Berkeley. We believe that Ms. Budig should
 23 continue to serve on our Board of Directors due to her extensive background
 24 in consumer technology companies and her financial expertise through her
 25 service as a Chief Financial Officer.*

26 **Defendant LeBlanc**

27 53. Defendant LeBlanc has served as a Company director since July 2019. He
 28 also serves as a member of the Governance and Sustainability Committee. According to
 29 the 2021 Proxy Statement, as of April 5, 2021, Defendant LeBlanc beneficially owned
 30 8,537 shares of Company common stock. Given that the price per share of the Company's
 31 stock at the close of trading on April 5, 2021 was \$89.02, Defendant LeBlanc owned
 32 approximately \$758,000 worth of Chegg stock.

1 common stock at the close of trading on April 5, 2021 was \$89.02, Defendant LeBlanc
 2 owned approximately \$760,000 worth of Chegg stock.
 3

4 54. For the 2020 Fiscal Year, Defendant LeBlanc received \$249,980 in total
 5 compensation from the Company. This included \$50,000 in fees earned or paid in cash and
 6 \$199,980 in RSU awards.
 7

8 55. The 2021 Proxy Statement said the following about Defendant LeBlanc:
 9

10 Paul LeBlanc has served on our Board of Directors since July 2019. Since
 11 2003, Mr. LeBlanc has served as the President of Southern New Hampshire
 12 University, a private non-profit university. From 1996 to 2003, Mr. LeBlanc
 13 served as the President of Marlboro College, a private liberal arts college.
 14 Prior to Marlboro College, Mr. LeBlanc served as Director of Sixth Floor
 15 Media, a division of Houghton Mifflin Harcourt, Publishing Company. Mr.
 16 LeBlanc holds a B.A. in English from Framingham State University, a M.A.
 17 in English Language, Literature and Letters from Boston College, and a Ph.D.
 18 in Rhetoric, Composition and Technology from the University of
 19 Massachusetts, Amherst. We believe that Mr. LeBlanc should continue to
 20 serve on our Board of Directors due to his extensive experience in
 21 technological innovation in higher education.
 22

23 **Defendant Levine**

24 56. Defendant Levine has served as a Company director since May 2013. She is
 25 also the Chair of the Governance and Sustainability Committee and a member of the
 26 Compensation Committee. According to the 2021 Proxy Statement, as of April 5, 2021,
 27 Defendant Levine beneficially owned 153,045 shares of Company common stock. Given
 28 that the price per share of the Company's common stock at the close of trading on April 5,
 2021 was \$89.02, Defendant Levine owned approximately \$13.6 million worth of Chegg
 stock.
 29

30 57. For the 2020 Fiscal Year, Defendant Levine received \$269,980 in total
 31 compensation from the Company. This included \$70,000 in fees earned or paid in cash and
 32 \$199,980 in RSU awards.
 33

34 58. The 2021 Proxy Statement stated the following about Defendant Levine:
 35

1 *Marne Levine* has served on our Board of Directors since May 2013. Since
 2 February 2019, Ms. Levine served as the Vice President of Global
 3 Partnerships, Business and Corporate Development at Facebook, Inc., a social
 4 media company. From December 2014 to February 2019, Ms. Levine served
 5 as Chief Operating Officer of Instagram, a social media company and wholly
 6 owned subsidiary of Facebook, Inc. From 2010 to December 2014, Ms.
 7 Levine served as Vice President of Global Public Policy for Facebook, Inc.
 8 From 2009 to 2010, Ms. Levine served as Chief of Staff of the National
 9 Economic Council at the White House and Special Assistant to the President
 10 for Economic Policy. Ms. Levine holds a B.A. in Political Science and
 11 Communications from Miami University and an M.B.A. from Harvard
 12 Business School. We believe that Ms. Levine should continue to serve on our
 13 Board of Directors due to her extensive experience in the policy,
 14 communications and technology fields.

15 **Defendant Schlein**

16 59. Defendant Schlein has served as a Company director since December 2008.
 17 He also serves as a member of both the Governance and Sustainability Committee and the
 18 Audit Committee. According to the 2021 Proxy Statement, as of April 5, 2021, Defendant
 19 Schlein beneficially owned 232,118 shares of Company common stock. Given that the
 20 price per share of the Company's common stock at the close of trading on April 5, 2021
 21 was \$89.02, Defendant Schlein owned approximately \$20.7 million worth of Chegg stock.

22 60. For the 2020 Fiscal Year, Defendant Schlein received \$259,980 in total
 23 compensation from the Company. This included \$60,000 in fees earned or paid in cash and
 24 \$199,980 in RSU awards.

25 61. The 2021 Proxy Statement said the following about Defendant Schlein:

26 *Ted Schlein* has served on our Board of Directors since December 2008. Mr.
 27 Schlein has served as a General Partner of Kleiner Perkins, a venture capital
 28 firm, since November 1996. From 1986 to 1996, Mr. Schlein served in various
 1 executive positions at Symantec Corporation, a provider of internet security
 2 technology and business management technology solutions, including as Vice
 3 President of Enterprise Products. Mr. Schlein currently serves on the boards
 4 of directors of a number of privately held companies. Mr. Schlein holds a B.A.
 5 in Economics from the University of Pennsylvania. We believe that Mr.
 6 Schlein should continue to serve on our Board of Directors due to his
 7 extensive experience working with technology companies.

1 **Defendant Whelan**

2 62. Defendant Whelan has served as a Company director since June 2019. She is
 3 also a member of the Compensation Committee. According to the 2021 Proxy Statement,
 4 as of April 5, 2021, Defendant Whelan beneficially owned 6,582 shares of Company
 5 common stock. Given that the price per share of the Company's common stock at the close
 6 of trading on April 5, 2021 was \$89.02, Defendant Whelan owned approximately \$586,000
 7 worth of Chegg stock.

8 63. For the 2020 Fiscal Year, Defendant Whelan received \$249,980 in total
 9 compensation from the Company. This included \$50,000 in fees earned or paid in cash and
 10 \$199,980 in RSU awards.

11 64. The 2021 Proxy Statement stated the following about Defendant Whelan:

12 *Melanie Whelan* has served on our Board of Directors since June 2019. Ms.
 13 Whelan has served as a Managing Director at Summit Partners, a private
 14 equity investment firm, since June 2020 and served as an Executive in
 15 Residence from January 2020 to June 2020. Previously, Ms. Whelan served
 16 as Chief Executive Officer of SoulCycle Inc., an indoor cycling fitness
 17 company, from June 2015 to November 2019 and as Chief Operating Officer
 18 from April 2012 until May 2015. Prior to joining SoulCycle, Ms. Whelan was
 19 Vice President of Business Development at Equinox Holdings, Inc., a luxury
 20 fitness company, from January 2007 to April 2012. Prior to Equinox, she also
 21 held leadership positions with Virgin Management, where she was on the
 22 founding team of Virgin America, and with Starwood Hotels & Resorts, a
 23 hospitality company. Ms. Whelan holds a B.A. in Engineering and Economics
 24 from Brown University. We believe that Ms. Whelan should continue to serve
 25 on our Board of Directors due to her extensive experience in business
 26 operations, international growth, and consumer marketing.

26 **Defendant York**

27 65. Defendant York has served as a Company director since June 2013. He is also
 28 Chair of the Compensation Committee and a member of the Governance and Sustainability
 29 Committee. According to the 2021 Proxy Statement, as of April 5, 2021, Defendant York
 30 beneficially owned 105,748 shares of Company common stock. Given that the price per
 31

1 share of the Company's common stock at the close of trading on April 5, 2021 was \$89.02,
 2 Defendant York owned approximately \$9.4 million worth of Chegg stock.
 3

4 66. For the 2020 Fiscal Year, Defendant York received \$269,980 in total
 5 compensation from the Company. This included \$70,000 in fees earned or paid in cash and
 6 \$199,980 in RSU awards.
 7

8 67. During the period when the Company materially misstated information to the
 9 investing public to keep the stock price inflated, and before the scheme was exposed,
 10 Defendant York made the following sales of company stock at artificially inflated prices:
 11

Date	Shares Sold	Avg. Price Per Share	Proceeds
July 1, 2020	10,000	\$68.04	\$680,400
October 1, 2020	10,000	\$73.38	\$733,800

12 Thus, in total, before the fraud was exposed, he sold 20,000 shares of Company common
 13 stock at artificially inflated prices on inside information, for which he received
 14 approximately \$1.4 million. His insider sales made with knowledge of material nonpublic
 15 information before the material misstatements and omissions were exposed demonstrate
 16 his motive in facilitating and participating in the scheme.
 17

18 68. The 2021 Proxy Statement stated the following about Defendant York:
 19

20 *John York* has served on our Board of Directors since June 2013. Since
 21 February 2012, Mr. York has served as the Chief Executive Officer of the San
 22 Francisco 49ers, a professional football team in the National Football League,
 23 where he previously served as Team President from 2008 to February 2012
 24 and as Vice President of Strategic Planning from 2005 to 2008. Prior to those
 25 roles, Mr. York served as a financial analyst at Guggenheim Partners. Mr.
 26 York holds a B.A. in Finance from the University of Notre Dame. We believe
 27 that Mr. York should continue to serve on our Board of Directors due to his
 28 extensive leadership experience and strong corporate development
 background.

FIDUCIARY DUTIES OF THE INDIVIDUAL DEFENDANTS

29 69. By reason of their positions as officers, directors, and/or fiduciaries of Chegg
 30 and because of their ability to control the business and corporate affairs of Chegg, the
 31

1 Individual Defendants owed Chegg and its shareholders fiduciary obligations of trust,
2 loyalty, good faith, and due care, and were and are required to use their utmost ability to
3 control and manage Chegg in a fair, just, honest, and equitable manner. The Individual
4 Defendants were and are required to act in furtherance of the best interests of Chegg and
5 its shareholders so as to benefit all shareholders equally.

6 70. Each director and officer of the Company owes to Chegg and its shareholders
7 the fiduciary duty to exercise good faith and diligence in the administration of the Company
8 and in the use and preservation of its property and assets and the highest obligations of fair
9 dealing.

10 71. The Individual Defendants, because of their positions of control and authority
11 as directors and/or officers of Chegg, were able to and did, directly and/or indirectly,
12 exercise control over the wrongful acts complained of herein.

13 72. To discharge their duties, the officers and directors of Chegg were required to
14 exercise reasonable and prudent supervision over the management, policies, controls, and
15 operations of the Company.

16 73. Each Individual Defendant, by virtue of their position as a director and/or
17 officer, owed to the Company and to its shareholders the highest fiduciary duties of loyalty,
18 good faith, and the exercise of due care and diligence in the management and
19 administration of the affairs of the Company, as well as in the use and preservation of its
20 property and assets. The conduct of the Individual Defendants complained of herein
21 involves a knowing and culpable violation of their obligations as directors and officers of
22 Chegg, the absence of good faith on their part, or a reckless disregard for their duties to the
23 Company and its shareholders that the Individual Defendants were aware or should have
24 been aware posed a risk of serious injury to the Company. The conduct of the Individual
25 Defendants who were also officers and directors of the Company has been ratified by the
26 remaining Individual Defendants who collectively comprised Chegg's Board at all relevant
27 times.

1 74. As senior executive officers and directors of a publicly-traded company
 2 whose common stock was registered with the SEC pursuant to the Exchange Act and traded
 3 on the NYSE, the Individual Defendants, had a duty to prevent and not to effect the
 4 dissemination of inaccurate and untruthful information with respect to the Company's
 5 financial condition, performance, growth, operations, financial statements, business,
 6 products, management, earnings, internal controls, and present and future business
 7 prospects, and had a duty to cause the Company to disclose omissions of material fact in
 8 its regulatory filings with the SEC all those facts described in this Complaint that it failed
 9 to disclose, so that the market price of the Company's common stock would be based upon
 10 truthful and accurate information.

11 75. To discharge their duties, the officers and directors of Chegg were required to
 12 exercise reasonable and prudent supervision over the management, policies, practices, and
 13 internal controls of the Company. By virtue of such duties, the officers and directors of
 14 Chegg were required to, among other things:

15 (a) ensure that the Company was operated in a diligent, honest, and prudent
 16 manner in accordance with the laws and regulations of Delaware, California, and the
 17 United States, and pursuant to Chegg's own Code of Business Conduct and Ethics (the
 18 "Code of Conduct");

19 (b) conduct the affairs of the Company in an efficient, business-like manner
 20 so as to make it possible to provide the highest quality performance of its business, to avoid
 21 wasting the Company's assets, and to maximize the value of the Company's stock;

22 (c) remain informed as to how Chegg conducted its operations, and, upon
 23 receipt of notice or information of imprudent or unsound conditions or practices, such as
 24 the Cheating Misconduct and Copyright Infringement Misconduct, to make reasonable
 25 inquiry in connection therewith, and to take steps to correct such conditions or practices;

26 (d) establish and maintain systematic and accurate records and reports of
 27 the business and internal affairs of Chegg and procedures for the reporting of the business

and internal affairs to the Board and to periodically investigate, or cause independent investigation to be made of, said reports and records;

(e) maintain and implement an adequate and functioning system of internal legal, financial, and management controls, such that Chegg's operations would comply with all applicable laws and Chegg's financial statements and regulatory filings filed with the SEC and disseminated to the public and the Company's shareholders would be accurate;

(f) exercise reasonable control and supervision over the public statements made by the Company's officers and employees and any other reports or information that the Company was required by law to disseminate;

(g) refrain from unduly benefiting themselves and other Company insiders at the expense of the Company; and

(h) examine and evaluate any reports of examinations, audits, or other financial information concerning the financial affairs of the Company and to make full and accurate disclosure of all material facts concerning, *inter alia*, each of the subjects and duties set forth above.

76. Each of the Individual Defendants further owed to Chegg and the shareholders the duty of loyalty requiring that each favor Chegg's interests and that of its shareholders over their own while conducting the affairs of the Company and refrain from using their position, influence, or knowledge of the affairs of the Company to gain personal advantage.

77. At all times relevant hereto, the Individual Defendants were the agents of each other and of Chegg and were at all times acting within the course and scope of such agency.

78. Because of their advisory, executive, managerial, and directorial positions with Chegg, each of the Individual Defendants had access to adverse, nonpublic information about the Company.

79. The Individual Defendants, because of their positions of control and authority, were able to and did, directly or indirectly, exercise control over the wrongful acts

1 complained of herein, as well as the contents of the various public statements issued by
 2 Chegg.
 3

CONSPIRACY, AIDING AND ABETTING, AND CONCERTED ACTION

4 80. In committing the wrongful acts alleged herein, the Individual Defendants
 5 have pursued, or joined in the pursuit of, a common course of conduct, and have acted in
 6 concert with and conspired with one another in furtherance of their wrongdoing. The
 7 Individual Defendants caused the Company to conceal the true facts as alleged herein. The
 8 Individual Defendants further aided and abetted and/or assisted each other in breaching
 9 their respective duties.

10 81. The purpose and effect of the conspiracy, common enterprise, and/or common
 11 course of conduct was, among other things, to facilitate and disguise the Individual
 12 Defendants' violations of law, including breaches of fiduciary duty, unjust enrichment,
 13 abuse of control, gross mismanagement, waste of corporate assets, and violations of the
 14 Exchange Act.

15 82. The Individual Defendants accomplished their conspiracy, common
 16 enterprise, and/or common course of conduct by causing the Company purposefully,
 17 recklessly, or negligently to conceal material facts, fail to correct such misrepresentations,
 18 and violate applicable laws. In furtherance of this plan, conspiracy, and course of conduct,
 19 the Individual Defendants collectively and individually took the actions set forth herein.
 20 Because the actions described herein occurred under the authority of the Board, each of the
 21 Individual Defendants who was a director of Chegg was a direct, necessary, and substantial
 22 participant in the conspiracy, common enterprise, and/or common course of conduct
 23 complained of herein.

24 83. Each of the Individual Defendants aided and abetted and rendered substantial
 25 assistance in the wrongs complained of herein. In taking such actions to substantially assist
 26 the commission of the wrongdoing complained of herein, each of the Individual Defendants
 27 acted with actual or constructive knowledge of the primary wrongdoing, either took direct
 28

1 part in, or substantially assisted the accomplishment of that wrongdoing, and was or should
 2 have been aware of their overall contribution to and furtherance of the wrongdoing.
 3

4 84. At all times relevant hereto, each of the Individual Defendants was the agent
 5 of each of the other Individual Defendants and of Chegg and was at all times acting within
 6 the course and scope of such agency.
 7

CHEGG'S CODE OF CONDUCT AND CORPORATE GOVERNANCE

Code of Conduct

8 85. The introduction to Chegg's Code of Conduct reads, in relevant part:
 9

10 At Chegg, we are committed to the highest standards of business conduct in
 11 our relationships with one other, our student customers, our stockholders and
 12 our suppliers and partners. While we'll always compete hard and do our best
 13 to protect Chegg's interests, we won't cut legal or ethical corners to meet a
 14 business objective. And protecting Chegg's interests should never come at the
 15 expense of fairness to the students we serve nor to the companies with whom
 16 we do business. Integrity is at our core.
 17

18 86. The Code of Conduct's introduction continues by stating that it "applies to
 19 our Board of Directors, all Chegg employees and contractors with whom we do business."
 20

21 87. The Code of Conduct lists among the Company's values: "Integrity – be
 22 transparent candid and authentic[.]"
 23

24 88. The Code of Conduct instructs that Chegg personnel must "[a]void even the
 25 appearance of a conflict[,]” adding that:
 26

27 A conflict of interest can occur when you are in a position at Chegg to
 28 influence some decision that could result in personal gain for you, your friends
 29 or your family, at the expense of Chegg, our investors or our community of
 30 users.
 31

32 89. The Code of Conduct section on "Academic Integrity" reads:
 33

34 We serve a diverse academic community that operates on honesty and
 35 integrity. We seek to strengthen our nation's academic system by helping
 36 students learn, but we will not support or profit from unethical academic
 37 behavior. We will not promote plagiarism, sell pirated books, or provide
 38 materials designed to aid cheating. We do not condone piracy and will build
 39 systems to discourage our customers' unauthorized use of protected materials.
 40

1 Just as we strive to grow our business with integrity, we want to support the
 2 vast majority of our customers who only want to learn with integrity and
 3 compete fairly for grades.

4 90. In addition, the Code of Conduct states the following about using copyrighted
 5 material: “Chegg respects the valid intellectual property rights of other parties. Do not use,
 6 copy or distribute third party intellectual property without permission or arranging with the
 7 legal department to obtain the appropriate rights. The absence of a copyright notice does
 8 not mean that the materials are not copyrighted.”

9 91. Under the heading, “Obey the Law,” the Code of Conduct states, in relevant
 10 part:

11 10 Chegg takes its responsibility to comply with the law seriously, and all
 12 Chegg employees and Board members are expected to know the major
 13 laws and regulations that apply to their job, and follow all applicable
 14 legal requirements and prohibitions. This includes being familiar with
 15 Chegg’s Legal Compliance Policy and the subject matter specific
 16 policies that are a component of our Legal Compliance Policy. A few
 17 laws are worth calling out specifically.

18 15 • Insider trading: Insider trading is both unethical and illegal. Employees,
 19 directors and their family members are prohibited from using “inside”
 20 or material non-public information about the company, or about
 21 companies with which we do business, in connection with buying or
 22 selling Chegg stock or the stock of other companies. This prohibition
 23 includes including “tipping” others who might make an investment
 24 decision on the basis of this information. Chegg has an open culture and
 25 believes in being open and transparent with its team. Yet this openness
 26 carries with it responsibility – much of our information is confidential
 27 and cannot be shared outside the company. Using this information,
 28 including non-public information regarding our suppliers and business
 29 partners, to buy or sell stock, or passing it to others so that they can
 30 trade stock, violates not only this Code, but state and federal securities
 31 laws. It is your responsibility to familiarize yourself with Chegg’s
 32 Insider Trading Policy, which lays out the procedures that you and the
 33 company will follow to avoid even the appearance of such activity.

34 92. The Code of Conduct also contains a “Finance Code of Conduct” applicable
 35 to “the Chief Executive Officer, Chief Financial Officer, the controller, and any persons
 36

1 performing similar functions.” The Finance Code of Conduct further provides, in relevant
 2 part:

- 3 • Honest and Ethical Conduct: Senior financial officers owe a duty to Chegg
 4 to act and perform their duties ethically and honestly and with the highest
 5 sense of integrity. This requires an officer to avoid actual or apparent conflicts
 6 of interest between personal and professional relationships, which requires
 7 observation of both the form and the spirit of technical and ethical accounting
 8 standards.
- 9 • Conflict of Interest: A “conflict of interest” occurs when an individual's
 10 private interest interferes or appears to interfere with the interests of the
 11 company. Conflicts of interest are prohibited as a matter of Chegg policy,
 12 unless they have been waived by the company. In particular, a senior financial
 13 officer must never use or attempt to use his or her position at the company to
 14 obtain any improper personal benefit for himself or herself, for his or her
 15 family, or for any other person. Any senior financial officer who is aware of
 16 a conflict of interest, or is concerned that a conflict might develop, is required
 17 to promptly discuss the matter with Audit Committee of the Board of
 18 Directors or the Chief Executive Officer and the General Counsel.
- 19 • Disclosure: Senior financial officers are responsible for ensuring that the
 20 disclosure in the reports and documents that Chegg files with, or submits to,
 21 the Securities and Exchange Commission and in other public communications
 22 made by Chegg is full, fair, accurate, timely and understandable. Therefore,
 23 senior financial officers are required to familiarize themselves with the
 24 disclosure requirements applicable to the company as well as the business and
 25 financial operations of the company.

26 In addition, in the performance of their duties, senior financial officers are
 27 prohibited from knowingly misrepresenting facts. A senior financial officer
 28 will be considered to have knowingly misrepresented facts if he or she
 knowingly (i) makes, or permits or directs another to make, materially false
 or misleading entries in an entity's financial statements or records; (ii) fails to
 correct materially false and misleading financial statements or records; (iii)
 signs, or permits another to sign, a document containing materially false and
 misleading information; or (iv) falsely responds, or fails to respond, to specific
 inquiries of the company's external accountant. Any senior financial officer
 who is aware of a material misrepresentation or omission in Chegg's financial
 disclosure is required to promptly report the matter to Audit Committee of the
 Board of Directors or the Chief Executive Officer and the General Counsel.

1 Senior financial officers are responsible for adequately supervising the
 2 preparation of the financial disclosure in all reports the company is required
 3 to file. Adequate supervision includes closely reviewing and critically
 4 analyzing the financial information to be disclosed.

5 • Compliance: It is Chegg's policy to comply with all applicable laws, rules
 6 and regulations. It is the personal responsibility of each senior financial officer
 7 to adhere to the standards and restrictions imposed by those laws, rules and
 8 regulations, and in particular, those relating to accounting and auditing
 9 matters. Each senior financial officer is accountable for his or her compliance
 10 with this Finance Code of Conduct as well as all those under supervision to
 11 whom this Finance Code of Conduct applies.

12 Any senior financial officer must promptly report violations of the Finance
 13 Code of Conduct to the Audit Committee. If any senior financial officer is
 14 unsure whether a situation violates any applicable law, rule, regulation or
 15 company policy should discuss the situation with the General Counsel or the
 16 Chief Financial Officer to prevent possible problems at a later date. Failure to
 17 do so is itself a violation of this Code. To encourage officers to report any
 18 violations, Chegg will not allow retaliation for reports made in good faith.

19 93. Finally, the Code of Conduct provides that: "If you are aware of a suspected
 20 or actual violation of Code standards by others, you have a responsibility to report it."

21 ***Audit Committee Charter***

22 94. The Charter of the Audit Committee of the Board of Directors of Chegg, Inc.
 23 (the "Audit Committee Charter") defines the responsibilities of the Company's Audit
 24 Committee.

25 95. Per the Audit Committee Charter, among the Audit Committee's "principal
 26 functions" are to "assist the Board in overseeing the integrity of the financial statements
 27 and accounting and financial reporting processes of the Company . . . as well as the
 28 Company's compliance with legal and regulatory requirements[.]"

96. An additional "principal function[]" is to "oversee risk assessments and risk
 25 management pertaining to financial, accounting and tax matters of the Company."

26 97. The Audit Committee Charter lists among the Audit Committee's
 27 responsibilities:

1. Review and discuss with management and the Independent Auditors the Company's quarterly results and the related earnings press release prior to distribution to the public.
2. Periodically discuss on a general basis with management the type of information to be disclosed and type of presentation to be made regarding released financial information.

* * *

9. Discuss on a general basis the type of information to be disclosed and type of presentation to be made regarding financial information and earnings guidance to analysts and rating agencies, including, in general, the types of information to be disclosed and the types of presentation to be made (paying particular attention to the use of “pro forma” or “adjusted” non-GAAP information).

* * *

11. Periodically discuss with the Company's principal accounting officer and principal in-house legal counsel the function of the Company's disclosure controls and procedures and any disclosure committee that may be established by the Company. Discuss with the Company's Chief Executive Officer and Chief Financial Officer their conclusions regarding the effectiveness of the Company's disclosure controls and procedures.

98. The Individual Defendants violated Chegg's Code of Conduct by engaging in or permitting the Company to engage in the Cheating Misconduct and the Copyright Infringement Misconduct, issuing materially false and misleading statements to the investing public, and facilitating and disguising the Individual Defendants' violations of law, including breaches of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, waste of corporate assets, and violations of the Exchange Act. In addition, the Individual Defendants violated the Code of Conduct by failing to act with integrity, supporting and profiting from unethical academic behavior, failing to avoid conflicts of interest, failing to respect the intellectual property rights of others, engaging in insider trading, failing to ensure the Company's disclosures were accurate, failing to ensure the

1 Company complied with applicable laws, rules, and regulations, and failing to promptly
 2 report known violations of the Code of Conduct and the law.

3 99. Moreover, the Individual Defendants who served on the Company's Audit
 4 Committee during the Relevant Period violated the Audit Committee Charter by engaging
 5 in or permitting the Company to engage in the Cheating Misconduct and the Copyright
 6 Infringement Misconduct, issuing materially false and misleading statements to the
 7 investing public, and facilitating and disguising the Individual Defendants' violations of
 8 law, including breaches of fiduciary duty, unjust enrichment, abuse of control, gross
 9 mismanagement, waste of corporate assets, and violations of the Exchange Act. In addition
 10 the Individual Defendants who served on the Company's Audit Committee during the
 11 Relevant Period violated the Audit Committee Charter by failing to adequately oversee the
 12 integrity of the Company's financial disclosures, failing to adequately oversee the
 13 Company's compliance with legal and regulatory requirements, failing to adequately
 14 oversee the Company's risk assessments and risk management, failing to adequately
 15 discuss with management the Company's financial information prior to public distribution,
 16 and failing to adequately oversee the Company' disclosure controls and procedures.

17 **THE INDIVIDUAL DEFENDANTS' MISCONDUCT**

18 **Background**

19 100. Chegg is a Delaware corporation based in California. Chegg offers an online
 20 learning platform, directed at high school and college students, that provides students with
 21 digital tools and other materials to assist them with their classes.

22 101. Chegg offers "Chegg Services," including "Chegg Study," "Chegg Math
 23 Solver," and "Chegg Writing" that assist students with different academic areas, in
 24 exchange for a subscription fee.

25 102. In the 2020 Fiscal Year, 81% of Chegg's revenue came from Chegg Services
 26 business segment and 19% came from Chegg's Required Materials business segment,
 27 which offers rental textbooks.

1 103. Chegg's online learning tools, particularly its online tutoring platform that
 2 enables students to ask experts for the answers to their homework questions, have been
 3 criticized as going beyond merely helping to students to instead facilitate cheating. For
 4 example, in 2019, Citron Research wrote a short report about Chegg titled: "The Poster
 5 Child for Institutionalized Cheating."

6 104. With the arrival of Covid-19, and the transition to predominantly online
 7 learning, Chegg experienced a surge in its business. In its annual report for the 2020 Fiscal
 8 Year filed with the SEC on Form 10-K on February 22, 2021, the Company disclosed that
 9 revenue in the Chegg Services segment grew 57% year-over-year in 2020, compared with
 10 31% the prior year. Likewise, in the Required Materials segment, revenue grew 56% year-
 11 over-year in 2020, compared to 17% the prior year.

12 105. In terms of subscribers, Chegg had 6.6 million subscribers by the end of 2020,
 13 compared to 3.9 million at the end of 2019 and 3.1 million at the end of 2018.

14 106. This profitable surge in usage of Chegg's services and products was driven by
 15 the new cheating opportunities available to students with the prevalence of remote learning.
 16 However, rather than disclose this distasteful truth, the Individual Defendants made and
 17 caused the Company to make false and misleading statements to the investing public
 18 attributing Chegg's recent good fortunes to other, less objectionable causes.

19 **The Cheating Misconduct**

20 107. The Company's post-Covid-19 surge in subscribers and revenue was
 21 attributable to the Company's facilitation of cheating by students.

22 108. The mechanism of this cheating became clear when, no later than December
 23 16, 2020, multiple news outlets² reported that officials at Texas A&M had discovered that

25 2 See, e.g., Anna Gallegos, iHEART (Dec. 17, 2020), *Hundreds of Texas A&M Students*
 26 *Accused of Using Chegg to Cheat*, [https://www.iheart.com/content/2020-12-17-hundreds-](https://www.iheart.com/content/2020-12-17-hundreds-of-texas-am-students-accused-of-using-chegg-to-cheat/)
 27 *of-texas-am-students-accused-of-using-chegg-to-cheat/* (last visited Jan. 12, 2022);
 28 ShaCamree Gowdy, CHRON (Dec. 16, 2020), *Hundreds of Students Used Chegg to Cheat*
During Online Exam, Texas A&M Alleges, [https://www.chron.com/news/houston-](https://www.chron.com/news/houston-texas/education/article/Chegg-Texas-A-M-students-cheating-virtual-classes-)
education/article/Chegg-Texas-A-M-students-cheating-virtual-classes-

1 students were using Chegg to cheat on their remote exams—a cheating opportunity made
 2 plentiful by remote learning brought on by Covid-19.

3 109. Specifically, some students were copying and pasting answers into their
 4 online exams and other assignments from a repository made available to Chegg users.
 5 Other students, if they were not under pressing time constraints, were able to post questions
 6 on Chegg's website and have a Chegg tutor answer the question, before passing off that
 7 answer as their own.

8 110. According to these news reports, in early December 2021, Texas A&M
 9 officials had emailed hundreds of students regarding the discovery of cheating “on a very
 10 large scale” after Texas A&M tracking software detected that some students, using Chegg,
 11 were completing exams so quickly that it was not possible for them to have been reading
 12 the questions. The *Texas Tribune* quoted the director of the Aggie Honor System Office at
 13 Texas A&M as stating that there were “hundreds of examples” of students doing this.³ The
 14 same *Texas Tribune* article noted that students at Georgia Tech University and Boston
 15 University had also been caught cheating using Chegg.

16 111. Thus, the Individual Defendants knew, or should have known, that the surge
 17 in the Company's subscribers and revenue that coincided with the onset of Covid-19 and
 18 remote learning was attributable to the Cheating Misconduct. Despite this, the Company
 19 did not reveal the extent to which its rosy financial picture depended on the Cheating
 20 Misconduct, and how the Company's finances were certain to take a meaningful hit once
 21 remote learning, and the cheating opportunities it created, ceased.

22 **The Copyright Infringement Misconduct**

23
 24 15808790.php (last visited Jan. 12, 2022); Kate McGee, TEXAS TRIBUNE (Dec. 16, 2020),
 25 *Texas A&M Investigating “Large Scale” Cheating Case as Universities See More*
 26 *Academic Misconduct in Era of Online Classes*,
 27 <https://www.texastribune.org/2020/12/16/texas-am-cheat-cheating/> (last visited Jan. 12,
 28 2022).

³ <https://www.texastribune.org/2020/12/16/texas-am-cheat-cheating/> (last visited Jan. 12, 2022).

1 112. The Cheating Misconduct was made even worse by the fact that the Company
 2 was also engaged in copyright infringement in facilitating students' cheating.
 3

4 113. This would later be revealed on September 13, 2021, when Pearson initiated
 5 the Pearson Action, captioned *Pearson Education, Inc. v. Chegg, Inc.*, Case No. 2:21-cv-
 6 16866-SDW-ESK (D.N.J.), revealing that Chegg engaged in the Copyright Infringement
 7 Misconduct by making available to Chegg subscribers answer sets to Pearson's
 8 copyrighted questions. Pearson attached as an exhibit to its complaint (Pearson Action,
 9 Document 1 & 1-1) a list of 150 of its textbooks for which Chegg was engaged in copyright
 10 infringement by providing answers to hundreds of thousands of questions contained
 11 therein. Pearson's complaint further noted that Chegg had answers for questions from
 12 approximately 9,000 textbooks, meaning that its potential liability for copyright
 13 infringement across all these titles was dramatically larger than just the 150 Pearson
 14 textbooks at issue in the Pearson Action.

15 114. Thus not only were Chegg's good financial fortunes following the onset of
 16 Covid-19 attributable to the Cheating Misconduct, but the Cheating Misconduct itself was
 17 in part predicated on the Company providing answers to copyrighted questions. By causing
 18 and/or permitting this, and failing to disclose it, the Individual Defendants damaged Chegg
 19 and exposed it to liability.

20 **False and Misleading Statements**

21 ***May 4, 2020 Press Release***

22 115. On May 4, 2020, the Company issued a press release, also attached to a Form
 23 8-K filed with the SEC the same day, announcing its financial results for the quarter ended
 24 March 31, 2020—the first quarter with Covid-19 present in the United States. The press
 25 release contained prepared remarks by Defendant Rosensweig, in which he stated, in
 26 relevant part:

27 Our belief is that, in every industry, ***a crisis often accelerates the inevitable***
 28 ***and that is what we are seeing happening now*** in higher education. The
 reality is students were already learning online, were under supported by their

1 schools who had diminishing budgets, so that the need for virtual learning
 2 support was already expanding. But, almost overnight, when schools around
 3 the world had to move 100% online, ***that trend accelerated and has revealed***
the true potential and the value of what Chegg has to offer. The numbers
 4 say it best, and what they reflect is that ***students have an even greater need***
for high-quality, low-cost, personalized, and adaptive online education to
 5 help them learn and master their curriculum. As we think about the lasting
 6 impact on the future of higher education globally, we see these trends
 7 continuing.

8 (Emphasis added.)

9 ***August 3, 2020 Press Release***

10 116. On August 3, 2020, the Company issued a press release, also attached to a
 11 From 8-K filed with the SEC the same day, announcing its financial results for the quarter
 12 ended June 30, 2020. The press release contained the following prepared remarks by
 13 Defendant Rosensweig, in which he stated, in relevant part:

14 ***While student's lives were disrupted, the one constant was that Chegg was***
there to provide high-quality, expert, on-demand support from any device,
in any location, which resulted in accelerated growth across our services.
 15 Students turned to Chegg in record numbers and we experienced
 16 unprecedented engagement, with subscriber growth of 67% year-over-year,
 17 including our new Mathway subscribers, reaching a record 3.7 million
 18 students. This yielded net revenue growth of 63%, year-over-year, in Q2
 19 alone. ***To put that in perspective, we had more subscribers in Q2 of this year***
than we had in all of 2018.

20 As schools and millions of students wrestle with how best to handle a return
 21 to campus, we know that some are supporting a full in-person return, while
 22 others are offering a fully online experience, and still others are planning a
 23 hybrid version of online and offline. ***Regardless of which experience a***
student has, Chegg will be there to support students this fall and beyond. In
fact, students are increasingly turning to Chegg for support to navigate
these uncertain times and we expect this trend to continue post the
pandemic, regardless of where or how someone learns, Chegg will be there
 24 for them. From day one, ***Chegg was built on the inevitability that people***
would need to learn more often, increasingly online, and need greater
support. Long before the global pandemic, we believed the digital transition
 25 was coming and education would have to fundamentally change.

1 (Emphasis added.)

2 ***October 26, 2020 Press Release***

3 117. On October 26, 2020, the Company issued a press release announcing, also
 4 attached to a Form 8-K filed with the SEC the same day, its financial results for the quarter
 5 ended September 30, 2020. The press release contained the following prepared remarks by
 6 Defendant Rosensweig, in which he stated:

7 It has become apparent to us, that this terrible pandemic has only further
 8 highlighted the need for higher education to transition to a model that is more
 9 on-demand, student-centric, affordable, and does a much better job of
 10 leveraging technology to the advantage of the learner. As evident in our Q3
 11 results, students more than ever before are relying on Chegg as they navigate
 12 their semesters, whether they are back on campus or not. And while our
 13 business continues to have an extraordinary year, more importantly, we are
 14 helping millions of students get through these uncertain times. In Q3, we saw
 15 subscriber growth of 69% year-over-year, reaching 3.7 million students in the
 16 quarter. This yielded total net revenue growth of 64%, year-over-year. ***The***
 17 ***inevitable trend towards online learning, the clear need for high-quality***
 18 ***online support, and the momentum we are experiencing globally, gives us***
 19 ***the confidence to raise our guidance again for 2020 and provide our initial***
 20 ***outlook for 2021.*** Andy will walk you through all of these numbers shortly,
 21 but I would like to take a moment to share with you why we believe our results
 22 will continue to perform at such a high level.

23 ***Millions of students around the world are now asking for a better return for***
 24 ***their education and demanding a shift to the model we always knew it would***
 25 ***become: increasingly online, on-demand, adaptive, affordable,***
 26 ***personalized, and tailored to the modern learner.*** Chegg has been focused
 27 on these things for years so, we believe we are in the best position to not only
 28 expand academic support to students but also expand support to learners
 throughout their professional journey. We have tailored our efforts to reach
 students on different paths, including more at online schools and community
 colleges, and we are also seeing increasing demand for online learning support
 from students around the world.

Even before the global pandemic, there was a real question around the ROI of a college education and students are demanding the ability to learn faster, have their education directly connect to their career path, and accelerate their path

1 from learning to earning. We know that the modern student also looks very
 2 different than they once did. They are older, many have families, they are
 3 juggling work and school at the same time, so it comes as no surprise that they
 4 need more flexibility when it comes to their learning. More than ever before,
 5 like everything else in their lives - entertainment, dining, banking - they expect
 6 education to come to them, at the time that is most convenient for them, in the
 7 format that they want, at a price they can afford, and that provides a real ROI.
**Chegg's online learning support platform is designed to serve the students
 in just this way.**

8 * * *

9 What this means for Chegg is there's an overwhelming need for the services
 10 we provide, and we see that in the increased demand and engagement across
 11 all our platforms, all over the world. *And, as students rely on Chegg for more
 12 academic support, we continue to expand what we offer, more recently with
 13 the acquisition of Mathway. These expanded offerings will also increase the
 value proposition for Chegg Study Pack, which is why we are seeing higher
 than expected take rates for that offering, including internationally.*

14 * * *

15 The other inevitable trend that we have identified is that students everywhere
 16 are seeking alternative, less expensive, pathways to pursue their careers. That
 17 is why we invested in Thinkful and in skills-based learning. We think our
 18 strategy of increasing the curriculum to match to the most in-demand jobs,
 19 lowering our prices, offering Income Sharing Agreements, and building in
 live chat support is a better model than anyone else has to offer.

20 And while we continue to navigate this complicated time in our history, while
 21 so many things have changed, some things remain the same. There will always
 22 be a need for students to learn new skills in order to improve their
 23 opportunities. There will always be institutional pathways, but they will now
 24 be both offline and online. There has always been a need to connect academic
 25 to professional pathways and we believe this moment in time will create a
 26 major acceleration of that trend. *That is why we built Chegg, from day one,
 27 to be an advocate for this transition in higher education and why we
 continue to invest in supporting anyone on their learning journey. This is
 why we are reinventing the model of learning to earning, with lower priced,
 higher quality, human support, at scale - all exclusively online.*

1 (Emphasis added.)

2 **The Truth Begins Emerging While False and Misleading Statements Continue**

3 ***December 2020 Texas A&M Cheating Discovery***

4 118. The truth began emerging in December 2020 when, as described above,
 5 multiple news outlets reported that Texas A&M officials had discovered widespread
 6 cheating by students who were using Chegg.

7 119. Despite certain aspects of the Cheating Misconduct coming to light at this
 8 time, the full extent, including the Copyright Infringement Misconduct, and the degree to
 9 which the Company's short-term increase in revenue was a product of this misconduct
 10 remained undisclosed.

11 ***February 8, 2021 Press Release***

12 120. On February 8, 2021, the Company issued a press release, also attached to a
 13 Form 8-K filed with the SEC the same day, announcing its financial results for the quarter
 14 and full year ended December 31, 2020. The press release contained the following
 15 statement by Defendant Rosensweig, in relevant part:

16 We are incredibly grateful that, even in the midst of the many challenges of
 17 the past year, we outperformed all expectations and were able to continue to support
 18 students, in record numbers, around the world[.] . . . ***The transition to online and hybrid learning is inevitable and, with the accelerated trends that we are seeing, we have the confidence to raise our guidance for 2021.***

19 (Emphasis added.)

20 ***April 16, 2021 Proxy Statement***

21 121. On April 16, 2021, the Company filed the 2021 Proxy Statement with the
 22 SEC. Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein, Whelan
 23 and York solicited the 2021 Proxy Statement filed pursuant to Section 14(a) of the
 24 Exchange Act, which contained material misstatements and omissions.⁴

25
 26
 27 ⁴ Plaintiff's allegations with respect to the misleading statements in the 2021 Proxy
 28 Statement are based solely on negligence; they are not based on any allegation of reckless
 or knowing conduct by or on behalf of the Individual Defendants, and they do not allege,

1 122. The 2021 Proxy Statement called for Company shareholders to vote to, *inter*
 2 *alia*: (1) elect Defendants LeBlanc, Levine, and Sarnoff to the Board; (2) approve, via non-
 3 binding advisory vote, the 2020 Fiscal Year compensation of the Company's named
 4 executive officers, including Defendants Rosensweig, Brown, Schultz, and Fillmore; and
 5 (3) ratify the appointment of Deloitte & Touche LLP as the Company's independent
 6 registered public accounting firm for the fiscal year ending December 31, 2021.

7 123. The 2021 Proxy Statement stated the following regarding the performance-
 8 based portion of named executive officer compensation:

9 We grant PSUs [performance-based restricted stock units] because they are
 10 linked to stockholder value creation, like RSUs [here meaning time-based
 11 restricted stock units], but are also leveraged to our financial performance and
 12 allow us to set appropriate annual goals that we believe are critical to drive
 13 long-term success. On March 1, 2020, the Compensation Committee granted
 14 PSU awards to our NEOs subject to the achievement of certain financial
 15 performance goals and conditioned on the executive officer's service up to and
 16 through the applicable multi-year, time-based vesting dates.

17 *These PSUs will be earned and eligible to vest contingent on the*
 18 *achievement of two equally weighted performance metrics: (1) fiscal year*
 19 *2020 Chegg Services Revenue and (2) fiscal year 2020 adjusted EBITDA*
 20 *(both as defined below). These two metrics were selected because the*
 21 *Compensation Committee believes that Chegg Services Revenue growth and*
 22 *adjusted EBITDA, a non-GAAP measure of profitability, are the most*
 23 *important drivers of stockholder value for Chegg in 2020* as they are primary
 24 components of our overall revenue growth and profitability. *The selection of*
 25 *these two measures as PSU metrics ensures our executive officers are*
 26 *incentivized in accordance with the long-term interests of our stockholders.*
 27 The performance metrics and their timing are synchronized with the board-
 28 approved corporate strategic plan and associated metrics and targets.

29 We currently use a one-year performance period (with a multi-year time-
 30 based vesting schedule) to allow us the flexibility to set appropriate annual
 31 goals to drive stockholder value given our high growth expectations and the

32 and do not sound in, fraud. Plaintiff specifically disclaims any allegations of, reliance upon
 33 any allegation of, or reference to any allegation of fraud, scienter, or recklessness with
 34 regard to these allegations and related claims.

1 rapidly changing nature of the industry in which we operate. Because of the
 2 potential risks to performance and motivation that are associated with
 3 improperly setting goals in a high-growth environment, the Compensation
 4 Committee has not adopted multi-year performance goals at this time but will
 continually monitor this topic.

5 (Emphasis added.)

6 124. With respect to the Company's Code of Conduct, the 2021 Proxy Statement
 7 stated that: "We have adopted a Code of Business Conduct and Ethics that applies to all of
 8 our directors, officers and employees. . . . To satisfy the disclosure requirement under Item
 9 5.05 of Form 8-K, any amendments or waivers of our Code of Business Conduct and Ethics
 10 pertaining to a member of our Board of Directors or one of our executive officers will be
 11 disclosed on our website[.]" The 2021 Proxy Statement also stated that: "Our employees
 12 are required to comply with our Code of Business Conduct and Ethics[.]"

13 125. Regarding the "Board of Directors' Role in Risk Oversight," the 2021 Proxy
 14 statement said:

15 Our Board of Directors, as a whole, has responsibility for risk oversight,
 16 although the committees of our Board of Directors oversee and review risk
 17 areas which are particularly relevant to them. The risk oversight responsibility
 18 of our Board of Directors and its committees is supported by our management
 19 reporting processes, which are designed to provide visibility to the Board of
 20 Directors and to our personnel that are responsible for risk assessment and
 21 information management about the identification, assessment and
 22 management of critical risks and management's risk mitigation strategies.
 These areas of focus include, but are not limited to, competitive, economic,
 operational, financial (accounting, credit, liquidity and tax), legal, regulatory,
 compliance and reputational risks.



23 Each committee of the Board of Directors meets in executive session with key
 24 management personnel and representatives of outside advisers to oversee risks
 25 associated with their respective principal areas of focus. The Audit Committee
 reviews our major financial risk exposures and the steps management has
 26 taken to monitor and control such exposures, including our risk assessment
 and risk management policies and guidelines. The Governance and
 27 Sustainability Committee reviews our major legal compliance risk exposures
 and monitors the steps management has taken to mitigate these exposures,

1 including our legal risk assessment and legal risk management policies and
 2 guidelines. The Compensation Committee reviews our major compensation-
 3 related risk exposures, including consideration of whether compensation
 4 rewards and incentives encourage undue or inappropriate risk taking by our
 5 personnel, and the steps management has taken to monitor or mitigate such
 6 exposures.

7 126. Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein,
 8 Whelan and York caused the 2021 Proxy Statement to be false and misleading, with regard
 9 to the statements in ¶¶ 23 by failing to disclose that: (1) though the Company claimed
 10 that, in awarding performance-based compensation, it used certain metrics to
 11 “ensure[] [Chegg’s] executive officers are incentivized in accordance with the long-term
 12 interests of our stockholders[,]” the selected metrics actually rewarded the Company’s
 13 officers for a short-term increase in revenue caused by a combination of the Covid-19
 14 pandemic and the Cheating Misconduct, and that these metrics would meaningfully decline
 15 once widespread remote learning ended; (2) though the Company claimed its directors and
 16 officers adhered to the Code of Conduct and that it would disclose waivers of the policy,
 17 the Individual Defendants violated the Code of Conduct either without waivers or without
 18 such waivers being disclosed; and (3) the Board, and its committees were not properly
 19 exercising their risk oversight functions, including their review of the risk exposures
 20 described, as evidenced by the occurrence of the wrongdoing alleged herein, which
 21 involved members of the Board.

22 127. In addition, the 2021 Proxy Statement was materially false and misleading,
 23 and failed to disclose material facts necessary to make the statement made not false and
 24 misleading, because the 2021 Proxy Statement failed to disclose, *inter alia*, that: (1) Chegg
 25 was engaged in the Cheating Misconduct and the Copyright Infringement Misconduct; (2)
 26 Chegg’s facilitation of cheating made easier by remote learning caused the Company to
 27 experience an increase in subscribers and revenue, rather than the factors the Company
 28 publicly represented; (3) as such, once in-person learning returned, the Company would
 not continue to enjoy a surge in subscriptions and revenue; (4) due to the foregoing, the

1 Company overstated its potential for growth throughout the Relevant Period; and (5) the
 2 Company failed to maintain internal controls.
 3

4 128. As a result of Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc,
 5 Levine, Schlein, Whelan and York causing the 2021 Proxy Statement to be false and
 6 misleading, Company shareholders voted, *inter alia*, to: (1) elect Defendants LeBlanc,
 7 Levine, and Sarnoff to the Board, allowing them to continue or being breaching their
 8 fiduciary duties to the Company and; (2) approve, via non-binding advisory vote, the
 9 compensation of the Company's named executive officers, including Defendants
 10 Rosensweig, Brown, Schultz, and Fillmore, who were breaching their fiduciary duties to
 the Company.
 11

May 3, 2021 Press Release

12 129. On May 3, 2021, the Company issued a press release, also attached to a Form
 13 8-K filed with the SEC the same day, announcing its financial results for the quarter ended
 14 March 31, 2021. The press release contained the following statement by Defendant
 15 Rosensweig, in relevant part: ***"We are in a unique position*** to impact the future of the
 16 higher education ecosystem[.] . . . ***Our strong brand and momentum will allow us to***
 17 ***continue to grow and take advantage of the ever-expanding opportunities*** in the learner
 18 economy." (Emphasis added.)
 19

August 9, 2021 Press Release

20 130. On August 9, 2021, the Company issued a press release, also attached to a Form
 21 8-K filed with the SEC the same day, announcing its financial results for the quarter
 22 ended June 30, 2021. The press release contained the following statement by Defendant
 23 Rosensweig, in relevant part: "It is clear, ***wherever students are learning, whether online,***
 24 ***in the classroom, or in a hybrid model, the value of Chegg is unquestionable[.]***"
 25 (Emphasis added.)
 26

27 131. The statements identified in ¶¶ 115–17, 20, and 129–30 were materially false
 28 and misleading, and failed to disclose material facts necessary to make the statements made
 29

1 not false and misleading. Specifically, the Individual Defendants improperly failed to
 2 disclose, *inter alia*, that: (1) Chegg was engaged in the Cheating Misconduct and the
 3 Copyright Infringement Misconduct; (2) Chegg's facilitation of cheating made easier by
 4 remote learning caused the Company to experience an increase in subscribers and revenue,
 5 rather than the factors the Company publicly represented; (3) as such, once in-person
 6 learning returned, the Company would not continue to enjoy a surge in subscriptions and
 7 revenue; (4) due to the foregoing, the Company overstated its potential for growth
 8 throughout the Relevant Period; and (5) the Company failed to maintain internal controls.
 9 As a result of the foregoing, Chegg's public statements were materially false and
 10 misleading at all relevant times.

11 **The Truth Fully Emerges**

12 132. On September 13, 2021, Pearson initiated the Pearson Action, revealing that
 13 Chegg engaged in the Copyright Infringement Misconduct by making available to Chegg
 14 subscribers answer sets to Pearson's, and other companies', copyrighted questions.

15 133. The truth finally emerged on November 1, 2021, after the market had closed,
 16 when Chegg announced, in a press release and a Form 10-Q filed with the SEC, its financial
 17 results for the quarter ended September 30, 2021—i.e., a period that included the start of
 18 the first academic semester since the onset of Covid-19 where remote learning had been
 19 significantly  curtailed. In the press release and the Form 10-Q, Chegg revealed that it had
 20 fewer subscribers than expected, that key revenue metrics had decelerated or contracted,
 21 and that the Company would not be issuing guidance for the 2022 fiscal year.

22 134. From the first quarter of 2021 to the second quarter of 2021, revenue growth
 23 in the Chegg Services segment declined year-over-year from 62% to 38%. In the Required
 24 Materials segment during this same time, revenue growth declined from 15% growth, year-
 25 over-year, in the first quarter 2021, to an 8% ***contraction***, year-over-year, by the second
 26 quarter 2021. From the second quarter 2021 to the third quarter 2021, revenue growth in
 27 the Chegg Services segment declined further still from 38% to 23%, year-over-year.

1 Likewise, in the Required Materials segment, revenue continued contracting year-over-
 2 year, dropping from an 8% contraction the second quarter 2021 to a 28% contraction in the
 3 third quarter 2021. In total, from the first quarter 2021, to the second quarter 2021, to the
 4 third quarter 2021, the Company's total revenue growth, year-over-year, fell from 51% to
 5 30% to 12%, respectively.

6 135. Moreover, Defendant Rosensweig acknowledged in prepared remarks
 7 contained in the November 1, 2021 press release that, "*in late September it became clear*
 8 *to us that the education industry is experiencing a slowdown[.]*" (Emphasis added.)

9 136. On this news, the price of the Company's common stock fell from \$62.76 per
 10 share at close on November 1, 2021, to close on November 2, 2021 at \$32.12 per share, a
 11 remarkable drop of \$30.64 per share or nearly 50%.

12 **Secondary Public Offering**

13 137. During the period in which the Company made false and misleading
 14 statements and/or omissions, causing its share price to be artificially inflated, the Individual
 15 Defendants caused the Company to offer over 11 million additional shares to investors
 16 through a secondary public offering.

17 138. According to a Form 8-K filed by the Company with the SEC on February 19,
 18 2021, a total of 11,274,600 shares were sold in the secondary public offering (300,000 of
 19 which were  Defendant Rosensweig's shares) at a price of \$102.00 per share. The Company
 20 estimated that it would receive approximately \$1.09 billion in net proceeds as a result.

21 139. Defendant Rosensweig personally made \$29,865,600 by selling his 300,000
 22 shares in the secondary public offering at prices artificially inflated by his own false and
 23 misleading statements, demonstrating his motive for both making these statements and
 24 pursuing a secondary public offering which exposed the Company to liability for violations
 25 of the Exchange Act.

26 140. The Individual Defendants' actions, in causing the Company to engage in this
 27 secondary public offering while the price of its securities was artificially inflated due to the
 28

1 misconduct described herein, constituted a breach of their fiduciary duties to the Company
 2 that resulted in Defendant Rosensweig being personally enriched by the Individual
 3 Defendants', including his own, deceptions and the Company being subjected to costly
 4 litigation and potential liability in the Securities Class Action for the violations of the
 5 Exchange Act which the Individual Defendants caused it to undertake.

6 **Insider Sales**

7 141. Defendants Rosensweig, Schultz, Fillmore, Tomasello, Sarnoff, and York
 8 made insider sales, detailed above, at prices artificially inflated by the false and misleading
 9 statements at issue for collective proceeds of \$91.8 million.

10 142. Those sales that occurred shortly before or after the Individual Defendants
 11 caused the Company to issue false and misleading statement contribute to an inference that
 12 these Individual Defendants knew of the falsity of the statements and were cashing in while
 13 the Company's common stock continued to trade at artificially inflated prices.

14 143. For example, following the false and misleading statements issued in the May
 15 4, 2020 press release, Defendant Shultz sold 47,376 shares of Company common stock for
 16 proceeds of about \$3.2 million on May 5, 2020; Defendant Sarnoff sold 66,666 shares of
 17 Company common stock for proceeds of about \$4.3 million on May 13, 2020; Defendant
 18 Rosensweig sold 28,000 shares of Company common stock for proceeds of about \$1.8
 19 million on May 14, 2020, and Defendant Fillmore sold 49,442 shares of Company common
 20 stock for proceeds of about \$3.2 million on May 18, 2020.

21 144. Prior to the false and misleading statements issued in the August 3, 2020 press
 22 release, Defendant Schultz sold 82,459 shares of Company common stock for proceeds of
 23 about \$6.6 million on July 31, 2020. Following the false and misleading statements issued
 24 in the August 3, 2020 press release, Defendant Rosensweig sold 28,000 shares of Company
 25 common stock for proceeds of about \$2.4 million on August 5, 2020.

145. Prior to the false and misleading statements issued in the October 26, 2020 press release, Defendant Rosensweig sold 28,000 shares of Company common stock for proceeds of about \$2.3 million on October 12, 2020.

146. As previously mentioned, following the false and misleading statements issued in the February 8, 2021 press release, Defendant Rosensweig sold 300,000 shares of Company common stock in the secondary public offering for proceeds of about \$29.9 million on February 22, 2021. Shortly thereafter, on March 3, 2021, Defendant Fillmore sold 51,505 shares of Company common stock for proceeds of about \$4.8 million.

147. Just before the false and misleading statements contained in the 2021 Proxy Statement were filed with the SEC on April 16, 2021, Defendant Fillmore sold 19,174 shares of Company common stock for proceeds of about \$1.8 million on April 13, 2021. Just afterwards, on April 23, 2021, Defendant Schultz sold 30,000 shares of Company common stock for proceeds of about \$2.8 million. Just three days later, on April 26, 2020, Defendant Schultz sold another 30,000 shares of Company common stock for proceeds of about \$2.9 million. Not only did these sales just after the Company made false and misleading statements that artificially inflated the price of the Company's common stock, they also occurred just before the Company made more false and misleading statements which would artificially inflate the price of the Company's common stock, in the May 3, 2021 press release.

148. The timing and amounts of these insider sales, made while the price of the Company's common stock was artificially inflated, further demonstrate that the Individual Defendants, including those who served on the Board, knew of the falsity of the statements made and that those Individual Defendants who made insider sales were using this knowledge to enrich themselves while the Company's common stock remained inflated.

DAMAGES TO CHEGG

149. As a direct and proximate result of the Individual Defendants' misconduct, Chegg has lost and expended, and will lose and expend, many millions of dollars.

150. Such expenditures include, but are not limited to, legal fees associated with the Securities Class Action filed against the Company and six of the Individual Defendants, legal fees associated with the Pearson Action filed against the Company, and amounts paid to outside lawyers, accountants, and investigators in connection thereto.

151. Such expenditures also include, but are not limited to, the cost of implementing measures to remediate the Cheating Misconduct and the Copyright Infringement Misconduct.

152. Such losses include, but are not limited to, handsome compensation and benefits paid to the Individual Defendants who breached their fiduciary duties to the Company, including bonuses tied to the Company's attainment of certain objectives, and benefits paid to the Individual Defendants who breached their fiduciary duties to the Company.

153. As a direct and proximate result of the Individual Defendants' conduct, Chegg has also suffered and will continue to suffer a loss of reputation and goodwill, and a "liar's discount" that will plague the Company's stock in the future due to the Company's and their misrepresentations and the Individual Defendants' breaches of fiduciary duties and unjust enrichment.

DERIVATIVE ALLEGATIONS

154. Plaintiff brings this action derivatively and for the benefit of Chegg to redress injuries suffered, and to be suffered, because of the Individual Defendants' breaches of their fiduciary duties as directors and/or officers of Chegg, unjust enrichment, abuse of control, gross mismanagement, waste of corporate assets, violations of the Exchange Act, as well as the aiding and abetting thereof, and for contribution under Sections 10(b) and 21D of the Exchange Act.

155. Chegg is named solely as a nominal party in this action. This is not a collusive action to confer jurisdiction on this Court that it would not otherwise have.

156. Plaintiff is, and has continuously been at all relevant times, a shareholder of Chegg. Plaintiff will adequately and fairly represent the interests of Chegg in enforcing and prosecuting its rights, and, to that end, has retained competent counsel, experienced in derivative litigation, to enforce and prosecute this action.

DEMAND FUTILITY ALLEGATIONS

157. Plaintiff incorporates by reference and realleges each and every allegation stated above as if fully set forth herein.

158. A pre-suit demand on the Board of Chegg is futile and, therefore, excused. At the time of filing of this action, the Board consists of Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein, Whelan and York (collectively, the “Director-Defendants”), and non-party Marcela Martin (collectively with the Director-Defendants, the “Directors”). Plaintiff needs only to allege demand futility as to five of ten Directors that were on the Board at the time this action was commenced.

159. Demand is excused as to all of the Director-Defendants because each of them faces, individually and collectively, a substantial likelihood of liability as a result of the scheme they engaged in knowingly or recklessly to cause or permit the Company to engage in the Cheating Misconduct and the Copyright Infringement Misconduct and to make and/or cause the Company to make false and misleading statements and omissions of material facts. Furthermore, while the price of the Company's common stock was artificially inflated by their misconduct, the Director-Defendants further breached their fiduciary duties by causing the Company to initiate a secondary public offering which enriched Defendant Rosensweig while subjecting the Company to liability for violations of the Exchange Act. In yet further breach, three of them engaged in insider sales at these artificially inflated prices for a collective \$54.5 million in proceeds, demonstrating their motive for facilitating and participating in the fraud. This renders the Director-Defendants unable to impartially investigate the charges and decide whether to pursue action against themselves and the other perpetrators of the scheme.

1 160. In complete abdication of their fiduciary duties, the Director-Defendants
 2 either knowingly or recklessly participated in causing or permitting the Company to engage
 3 in the Cheating Misconduct and the Copyright Infringement Misconduct and making
 4 and/or causing the Company to make the materially false and misleading statements
 5 alleged herein. The fraudulent scheme was, *inter alia*, intended to make the Company
 6 appear more profitable and attractive to investors. As a result of the foregoing, the Director-
 7 Defendants breached their fiduciary duties, face a substantial likelihood of liability, are not
 8 disinterested, and demand upon them is futile, and thus excused.

9 161. Additional reasons that demand on Defendant Rosensweig is futile follow.
 10 Defendant Rosensweig has served as the Company's CEO and President since February
 11 2010, as Chairperson of the Board from March 2010 to July 2018, and as Co-Chairperson
 12 of the Board since July 2018. As such, the Company provides Defendant Rosensweig with
 13 his principal occupation for which he receives lucrative compensation. Thus, as the
 14 Company admits, he is a non-independent director. As CEO and Co-Chairperson
 15 throughout the Relevant Period, Defendant Rosensweig was ultimately responsible for all
 16 of the false and misleading statements and omissions that were made by or on behalf of the
 17 Company, including, *inter alia*, those contained in the press releases, cited above, wherein
 18 he personally made the false and misleading statements at issue. In addition, he solicited
 19 the 2021 Proxy Statement which contained false and misleading elements that contributed,
 20 *inter alia*, to  shareholders approving, on an advisory basis, his unjust compensation. As the
 21 Company's highest officer and as a trusted Co-Chairperson, he conducted little, if any,
 22 oversight of the Company's engagement in the schemes to engage in the Cheating
 23 Misconduct, the Copyright Infringement Misconduct, and to make false and misleading
 24 statements; consciously disregarded his duties to monitor such controls over reporting and
 25 engagement in the schemes; and consciously disregarded his duties to protect corporate
 26 assets. His insider sales before the fraud was exposed, many of which coincided with him
 27 and the Company making false and misleading statements, yielded approximately \$48.8
 28

1 million in proceeds and demonstrate his motive in facilitating and participating in the fraud.
 2 Furthermore, Defendant Rosensweig is a defendant in the Securities Class Action. For
 3 these reasons, too, Defendant Rosensweig breached his fiduciary duties, faces a substantial
 4 likelihood of liability, is not independent or disinterested, and thus demand upon him is
 5 futile and, therefore, excused.

6 162. Additional reasons that demand on Defendant Sarnoff is futile follow.
 7 Defendant Sarnoff has served as Co-Chairperson of the Board since July 2018 and as a
 8 Company director since August 2012. He is also a member of the Audit Committee. As
 9 Co-Chairperson, he receives substantial compensation. In addition, Defendant Sarnoff
 10 solicited the 2021 Proxy Statement, which contained false and misleading elements that
 11 contributed, *inter alia*, to shareholders reelecting him to the Board. As the Company's
 12 trusted Co-Chairperson, he conducted little, if any, oversight of the Company's
 13 engagement in the schemes to engage in the Cheating Misconduct, the Copyright
 14 Infringement Misconduct, and to make false and misleading statements; consciously
 15 disregarded his duties to monitor such controls over reporting and engagement in the
 16 schemes; and consciously disregarded his duties to protect corporate assets. His insider sale
 17 before the fraud was exposed, which coincided with the Company making false and
 18 misleading statements, yielded approximately \$4.3 million in proceeds and demonstrates
 19 his motive in facilitating and participating in the fraud. Furthermore, Defendant Sarnoff is
 20 a defendant in the Securities Class Action.⁵ For these reasons, too, Defendant Sarnoff
 21 breached his fiduciary duties, faces a substantial likelihood of liability, is not independent
 22 or disinterested, and thus demand upon him is futile and, therefore, excused.

23 163. Additional reasons that demand on Defendant Bond is futile follow.
 24 Defendant Bond has served as a Company director since December 2020, and she is a
 25 member of the Compensation Committee. Defendant Bond has received and continues to
 26

27 ⁵ As mentioned above, Defendant Sarnoff is named as a defendant in the Securities Class
 28 Action complaint's "Parties" section, though he is omitted from the complaint's caption.

1 receive significant compensation for her role as a director. In addition, she solicited the
2 2021 Proxy Statement, which contained false and misleading elements that benefitted the
3 other Individual Defendants. As a trusted Company director, she conducted little, if any,
4 oversight of the Company's engagement in the schemes to engage in the Cheating
5 Misconduct, the Copyright Infringement Misconduct, and to make false and misleading
6 statements; consciously disregarded her duties to monitor such controls over reporting and
7 engagement in the schemes; and consciously disregarded her duties to protect corporate
8 assets. For these reasons, too, Defendant Bond breached her fiduciary duties, faces a
9 substantial likelihood of liability, is not independent or disinterested, and thus demand
10 upon her is futile and, therefore, excused.

11 164. Additional reasons that demand on Defendant Budig is futile follow.
12 Defendant Budig has served as a Company director since November 2015. She also serves
13 as Chair of the Audit Committee. Defendant Budig has received and continues to receive
14 significant compensation for her role as a director. In addition, she solicited the 2021 Proxy
15 Statement, which contained false and misleading elements that benefitted the other
16 Individual Defendants. As a trusted Company director, she conducted little, if any,
17 oversight of the Company's engagement in the schemes to engage in the Cheating
18 Misconduct, the Copyright Infringement Misconduct, and to make false and misleading
19 statements; consciously disregarded her duties to monitor such controls over reporting and
20 engagement in the schemes; and consciously disregarded her duties to protect corporate
21 assets. For these reasons, too, Defendant Budig breached her fiduciary duties, faces a
22 substantial likelihood of liability, is not independent or disinterested, and thus demand
23 upon her is futile and, therefore, excused.

24 165. Additional reasons that demand on Defendant LeBlanc is futile follow.
25 Defendant LeBlanc has served as a Company director since July 2019, and he is a member
26 of the Governance and Sustainability Committee. Defendant LeBlanc has received and
27 continues to receive significant compensation for his role as a director. In addition, he

1 solicited the 2021 Proxy Statement, which contained false and misleading elements that,
 2 *inter alia*, contributed to his reelection to the Board. As a trusted Company director, he
 3 conducted little, if any, oversight of the Company's engagement in the schemes to engage
 4 in the Cheating Misconduct, the Copyright Infringement Misconduct, and to make false
 5 and misleading statements; consciously disregarded his duties to monitor such controls
 6 over reporting and engagement in the schemes; and consciously disregarded his duties to
 7 protect corporate assets. For these reasons, too, Defendant LeBlanc breached his fiduciary
 8 duties, faces a substantial likelihood of liability, is not independent or disinterested, and
 9 thus demand upon him is futile and, therefore, excused.

10 166. Additional reasons that demand on Defendant Levine is futile follow.
 11 Defendant Levine has served as a Company director since May 2013. She also serves as
 12 Chair of the Governance and Sustainability Committee and as a member of the
 13 Compensation Committee. Defendant Levine has received and continues to receive
 14 significant compensation for her role as a director. In addition, she solicited the 2021 Proxy
 15 Statement, which contained false and misleading elements that, *inter alia*, contributed to
 16 her reelection to the Board. As a trusted Company director, she conducted little, if any,
 17 oversight of the Company's engagement in the scheme to engage in the Cheating
 18 Misconduct, the Copyright Infringement Misconduct, and to make false and misleading
 19 statements; consciously disregarded her duties to monitor such controls over reporting and
 20 engagement in the scheme; and consciously disregarded her duties to protect corporate
 21 assets. For these reasons, too, Defendant Levine breached her fiduciary duties, faces a
 22 substantial likelihood of liability, is not independent or disinterested, and thus demand
 23 upon her is futile and, therefore, excused.

24 167. Additional reasons that demand on Defendant Schlein is futile follow.
 25 Defendant Schlein has served as a Company director since December 2008, and he is a
 26 member of both the Governance and Sustainability Committee and the Audit Committee.
 27 Defendant Schlein has received and continues to receive significant compensation for his
 28

1 role as a director. In addition, he solicited the 2021 Proxy Statement, which contained false
2 and misleading elements that benefitted the other Individual Defendants. As a trusted
3 Company director, he conducted little, if any, oversight of the Company's engagement in
4 the schemes to engage in the Cheating Misconduct, the Copyright Infringement
5 Misconduct, and to make false and misleading statements; consciously disregarded his
6 duties to monitor such controls over reporting and engagement in the schemes; and
7 consciously disregarded his duties to protect corporate assets. For these reasons, too,
8 Defendant Schlein breached his fiduciary duties, faces a substantial likelihood of liability,
9 is not independent or disinterested, and thus demand upon him is futile and, therefore,
10 excused.

11 168. Additional reasons that demand on Defendant Whelan is futile follow.
12 Defendant Whelan has served as a Company director since June 2019. She also serves as
13 a member of the Compensation Committee. Defendant Whelan has received and continues
14 to receive significant compensation for her role as a director. In addition, she solicited the
15 2021 Proxy Statement, which contained false and misleading elements that benefitted the
16 other Individual Defendants. As a trusted Company director, she conducted little, if any,
17 oversight of the Company's engagement in the schemes to engage in the Cheating
18 Misconduct, the Copyright Infringement Misconduct, and to make false and misleading
19 statements; consciously disregarded her duties to monitor such controls over reporting and
20 engagement in the schemes; and consciously disregarded her duties to protect corporate
21 assets. For these reasons, too, Defendant Whelan breached her fiduciary duties, faces a
22 substantial likelihood of liability, is not independent or disinterested, and thus demand
23 upon her is futile and, therefore, excused.

24 169. Additional reasons that demand on Defendant York is futile follow. Defendant
25 York has served as a Company director since June 2013, and he is Chair of the
26 Compensation Committee and a member of the Governance and Sustainability Committee.
27 Defendant York has received and continues to receive significant compensation for his role
28

1 as a director. In addition, he solicited the 2021 Proxy Statement, which contained false and
 2 misleading elements that benefitted the other Individual Defendants. As a trusted Company
 3 director, he conducted little, if any, oversight of the Company's engagement in the schemes
 4 to engage in the Cheating Misconduct, the Copyright Infringement Misconduct, and to
 5 make false and misleading statements; consciously disregarded his duties to monitor such
 6 controls over reporting and engagement in the schemes; and consciously disregarded his
 7 duties to protect corporate assets. His insider sales before the fraud was exposed, which
 8 yielded approximately \$1.4 million in proceeds, demonstrate his motive in facilitating and
 9 participating in the fraud. For these reasons, too, Defendant York breached his fiduciary
 10 duties, faces a substantial likelihood of liability, is not independent or disinterested, and
 11 thus demand upon him is futile and, therefore, excused.

12 170. Additional reasons that demand on the Board is futile follow.

13 171. Moreover, as described above, Defendants Rosensweig, Sarnoff, and York
 14 directly engaged in insider trading, in violation of federal law. While in possession of
 15 material non-public information, Defendants Rosensweig, Sarnoff, and York collectively
 16 received proceeds in excess of \$54.5 million as a result of insider transactions executed
 17 during the period when the Company's stock price was artificially inflated due to the false
 18 and misleading statements alleged herein. Defendant Rosensweig and Sarnoff, in
 19 particular, engaged in insider sales that seemingly coincided with the Company making
 20 false and misleading statements. Therefore, demand in this case is futile as to them, and
 21 further excused.

22 172. Further still, Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine,
 23 Schlein, Whelan and York approved the Company's February 2021 secondary offering of
 24 its common stock to investors at  prices artificially inflated by their own misconduct,
 25 enriching Defendant Rosensweig by \$29,865,600 at the expense of making the Company
 26 violate the Exchange Act. This breach of fiduciary duties has subjected the Company, and
 27
 28

1 certain of the Individual Defendants, to a substantial likelihood of liability in the Securities
 2 Class Action. Therefore, demand in this case is futile as to them, and further excused.
 3

4 173. Additionally, the Director-Defendants have longstanding business and
 5 personal relationships with each other and the other Individual Defendants that preclude
 6 them from acting independently and in the best interests of the Company and the
 7 shareholders. Defendants Rosensweig, Brown, Schultz, Fillmore, and Sarnoff have worked
 8 at the Company together for approximately a decade, with Schultz—with the longest
 9 tenure—having joined in 2008, and Fillmore—the last of the five to join—having joined
 10 in 2013. Moreover, Defendants Bond and Levine were MBA students together at Harvard
 11 Business School in 2005. These conflicts of interest precluded the Director-Defendants
 12 from adequately monitoring the Company’s operations and internal controls and calling
 13 into question each other’s and the remaining Individual Defendants’ conduct. Thus, any
 14 demand on the Director-Defendants would be futile.

174. Defendants Budig (as Chair), Sarnoff, and Schultz (collectively, the “Audit
 Committee Defendants”), served on the Company’s Audit Committee during the Relevant
 Period. The Audit Committee Defendants violated the Audit Committee Charter by
 engaging in or permitting the scheme to cause the Company to engage in the Cheating
 Misconduct and the Copyright Infringement Misconduct, to issue materially false and
 misleading statements to the investing public, and to facilitate and disguise the Individual
 Defendants’ violations of law, including breaches of fiduciary duty, unjust enrichment,
 abuse of control, gross mismanagement, waste of corporate assets, and violations of the
 Exchange Act. In addition the Audit Committee Defendants violated the Audit Committee
 Charter by failing to adequately oversee the integrity of the Company’s financial
 disclosures, failing to adequately oversee the Company’s compliance with legal and
 regulatory requirements, failing to adequately oversee the Company’s risk assessments and
 risk management, failing to adequately discuss with management the Company’s financial
 information prior to public distribution, and failing to adequately oversee the Company’

1 allowing them to continue or being breaching their fiduciary duties to the Company and
 2 (2) approve, via non-binding advisory vote, the compensation of the Company's named
 3 executive officers, including Defendants Rosensweig, Brown, Schultz, and Fillmore, who
 4 were breaching their fiduciary duties to the Company.

5 189. The Company was damaged as a result of Defendants Rosensweig, Sarnoff,
 6 Bond, Budig, LeBlanc, Levine, Schlein, Whelan and York's material misrepresentations
 7 and omissions in the 2021 Proxy Statement.

8 190. Plaintiff on behalf of Chegg has no adequate remedy at law.

9 **SECOND CLAIM**

10 **Against Individual Defendants for Breach of Fiduciary Duties**

11 191. Plaintiff incorporates by reference and realleges each and every allegation set
 12 forth above, as though fully set forth herein.

13 192. Each Individual Defendant owed to the Company the duty to exercise candor,
 14 good faith, and loyalty in the management and administration of Chegg's business and
 15 affairs.

16 193. Each of the Individual Defendants violated and breached his or her fiduciary
 17 duties of candor, good faith, loyalty, reasonable inquiry, oversight, and supervision.

18 194. The Individual Defendants' conduct set forth herein was due to their
 19 intentional or reckless breach of the fiduciary duties they owed to the Company, as alleged
 20 herein. The Individual Defendants intentionally or recklessly breached or disregarded their
 21 fiduciary duties to protect the rights and interests of Chegg.

22 195. In breach of their fiduciary duties, the Individual Defendants caused or
 23 permitted the Company to engage in the Cheating Misconduct and the Copyright
 24 Infringement Misconduct.

25 196. In further breach of their fiduciary duties owed to Chegg, the Individual
 26 Defendants willfully or recklessly made and/or caused the Company to make false and
 27 misleading statements and omissions of material fact that failed to disclose, *inter alia*, that:

1 disclosure controls and procedures. Thus, the Audit Committee Defendants breached their
 2 fiduciary duties, are not disinterested, and demand is excused as to them.
 3

4 175. In violation of the Code of Conduct, the Director-Defendants engaged in or
 5 permitted the scheme to cause the Company to engage in the Cheating Misconduct and the
 6 Copyright Infringement Misconduct, to issue materially false and misleading statements to
 7 the investing public, and to facilitate and disguise the Individual Defendants' violations of
 8 law, including breaches of fiduciary duty, unjust enrichment, abuse of control, gross
 9 mismanagement, waste of corporate assets, and violations of the Exchange Act. In addition,
 10 the Individual Defendants violated the Code of Conduct by failing to act with integrity,
 11 supporting and profiting from unethical academic behavior, failing to avoid conflicts of
 12 interest, failing to respect the intellectual property rights of others, engaging in insider
 13 trading, failing to ensure the Company's disclosures were accurate, failing to ensure the
 14 Company complied with applicable laws, rules, and regulations, and failing to promptly
 15 report known violations of the Code of Conduct and the law. Thus the Director-Defendants
 16 breached the Company's own Code of Conduct, are not disinterested, and demand is
 17 excused as to them.

176. Chegg has been and will continue to be exposed to significant losses due to
 18 the wrongdoing complained of herein, yet the Directors have not filed any lawsuits against
 19 the Director-Defendants or any others who were responsible for that wrongful conduct to
 20 attempt to recover for Chegg any part of the damages Chegg suffered and will continue to
 21 suffer thereby. Thus, any demand upon the Directors would be futile.

22 177. The acts complained of herein constitute violations of fiduciary duties owed
 23 by Chegg's officers and directors, and these acts are incapable of ratification.

24 178. The Director-Defendants may also be protected against personal liability for
 25 their acts of mismanagement and breaches of fiduciary duty alleged herein by directors'
 26 and officers' liability insurance if they caused the Company to purchase it for their
 27 protection with corporate funds, i.e., monies belonging to the stockholders of Chegg. If
 28

1 there is a directors' and officers' liability insurance policy covering the Director-
 2 Defendants, it may contain provisions that eliminate coverage for any action brought
 3 directly by the Company against the Director-Defendants, known as, *inter alia*, the
 4 "insured-versus-insured exclusion." As a result, if the Director-Defendants were to sue
 5 themselves or certain of the officers of Chegg, there would be no directors' and officers'
 6 insurance protection. Accordingly, the Director-Defendants cannot be expected to bring
 7 such a suit. On the other hand, if the suit is brought derivatively, as this action is brought,
 8 such insurance coverage, if such an insurance policy exists, will provide a basis for the
 9 Company to effectuate a recovery. Thus, demand on the Director-Defendants is futile and,
 10 therefore, excused.

11 179. The Individual Defendants' conduct described herein and summarized above
 12 could not have been the product of legitimate business judgment as it was based on bad
 13 faith and intentional, reckless, or disloyal misconduct. Thus, none of the Director-
 14 Defendants can claim exculpation from their violations of duty pursuant to the Company's
 15 charter (to the extent such a provision exists). As all of the Director-Defendants, and if not
 16 all at least a majority of the Directors, face a substantial likelihood of liability, they are
 17 self-interested in the transactions challenged herein and cannot be presumed to be capable
 18 of exercising independent and disinterested judgment about whether to pursue this action
 19 on behalf of the shareholders of the Company. Accordingly, demand is excused as being
 20 futile.

21 180. If there is no directors' and officers' liability insurance, then the Director-
 22 Defendants will not cause Chegg to sue the Individual Defendants named herein, since, if
 23 they did, they would face a large uninsured individual liability. Accordingly, demand is
 24 futile in that event, as well.

25 181. Thus, for all of the reasons set forth above, all of the Director-Defendants,
 26 and, if not all of them, at least five of the Directors, cannot consider a demand with
 27

1 disinterestedness and independence. Consequently, a demand upon the Board is excused
 2 as futile.

3 **FIRST CLAIM**

4 **Against Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein,
 5 Whelan and York for Violations of Section 14(a) of the Exchange Act**

6 182. Plaintiff incorporates by reference and realleges each and every allegation set
 7 forth above, as though fully set forth herein.

8 183. Section 14(a) of the Exchange Act, 15 U.S.C. § 78n(a)(1), provides that “[i]t
 9 shall be unlawful for any person, by use of the mails or by any means or instrumentality of
 10 interstate commerce or of any facility of a national securities exchange or otherwise, in
 11 contravention of such rules and regulations as the [SEC] may prescribe as necessary or
 12 appropriate in the public interest or for the protection of investors, to solicit or to permit
 13 the use of his name to solicit any proxy or consent or authorization in respect of any security
 14 (other than an exempted security) registered pursuant to section 12 of this title [15 U.S.C.
 15 § 78l].”

16 184. Rule 14a-9, promulgated pursuant to § 14(a) of the Exchange Act, provides
 17 that no proxy statement shall contain “any statement which, at the time and in the light of
 18 the circumstances under which it is made, is false or misleading with respect to any material
 19 fact, or which omits to state any material fact necessary in order to make the statements
 20 therein not false or misleading.” 17 C.F.R. § 240.14a-9.

21 185. Under the direction and watch of the Defendants Rosensweig, Sarnoff, Bond,
 22 Budig, LeBlanc, Levine, Schlein, Whelan and York, the 2021 Proxy Statement failed to
 23 disclose that: (1) Chegg was engaged in the Cheating Misconduct and the Copyright
 24 Infringement Misconduct; (2) Chegg’s facilitation of cheating made easier by remote
 25 learning caused the Company to experience an increase in subscribers and revenue, rather
 26 than the factors the Company publicly represented; (3) as such, once in-person learning
 27 returned, the Company would not continue to enjoy a surge in subscriptions and revenue;

1 (4) due to the foregoing, the Company overstated its potential for growth throughout the
 2 Relevant Period; and (5) the Company failed to maintain internal controls. As a result of
 3 the foregoing, the Company's public  statements were materially false and misleading at all
 4 relevant times.

5 186. Defendants Rosensweig, Sarnoff, Bond, Budig, LeBlanc, Levine, Schlein,
 6 Whelan and York also caused the 2021 Proxy Statement to be false and misleading by
 7 failing to disclose that: (1) though the Company claimed that, in awarding performance-
 8 based compensation, it used certain metrics to ensure Chegg's "executive officers are
 9 incentivized in accordance with the long-term interests of our stockholders[,]” the selected
 10 metrics actually rewarded the Company's officers for a short-term increase in revenue
 11 caused by a combination of the Covid-19 pandemic and the Cheating Misconduct, and that
 12 these metrics would meaningfully decline once widespread remote learning ended; (2)
 13 though the Company claimed its directors and officers adhered to the Code of Conduct and
 14 that it would disclose waivers of the policy, the Individual Defendants violated the Code
 15 of Conduct either without waivers or without such waivers being disclosed; and (3) the
 16 Board's, and its committees', risk oversight functions were not properly being exercised,
 17 as evidenced by the occurrence of the wrongdoing alleged herein, which involved members
 18 of the Board.

19 187. In the exercise of reasonable care, Defendants Rosensweig, Sarnoff, Bond,
 20 Budig, LeBlanc, Levine, Schlein, Whelan and York should have known that by
 21 misrepresenting or failing to disclose the foregoing material facts, the statements contained
 22 in the 2021 Proxy Statement were materially false and misleading. The misrepresentations
 23 and omissions were material to Plaintiff in voting on the matters set forth for shareholder
 24 determination in the 2021 Proxy Statement, including but not limited to, the election of
 25 directors.

26 188. The false and misleading elements of the 2021 Proxy Statement, led Company
 27 shareholders to, *inter alia*: (1) elect Defendants LeBlanc, Levine, and Sarnoff to the Board,
 28

1 (1) Chegg was engaged in the Cheating Misconduct and the Copyright Infringement
2 Misconduct; (2) Chegg's facilitation of cheating made easier by remote learning caused
3 the Company to experience an increase in subscribers and revenue, rather than the factors
4 the Company publicly represented; (3) as such, once in-person learning returned, the
5 Company would not continue to enjoy a surge in subscriptions and revenue; (4) due to the
6 foregoing, the Company overstated its potential for growth throughout the Relevant Period;
7 and (5) the Company failed to maintain internal controls. As a result of the foregoing,
8 Chegg's public statements were materially false and misleading at all relevant times.

9 197. The Individual Defendants failed to correct and caused the Company to fail to
10 rectify any of the wrongs described herein or correct the false and misleading statements
11 and omissions of material fact referenced herein, rendering them personally liable to the
12 Company for breaching their fiduciary duties.

13 198. Also in breach of their fiduciary duties, the Individual Defendants failed to
14 maintain an adequate system of oversight, disclosure controls and procedures, and internal
15 controls.

16 199. In yet further breach of their fiduciary duties, during the Relevant Period, six
17 of the Individual Defendants engaged in lucrative insider sales, netting proceeds of
18 approximately \$91.8 million, while the price of the Company's common stock was
19 artificially inflated due to the false and misleading statements of material fact discussed
20 herein.

21 200. The Individual Defendants had actual or constructive knowledge that the
22 Company issued materially false and misleading statements, and they failed to correct the
23 Company's public statements. The Individual Defendants had actual knowledge of the
24 misrepresentations and omissions of material facts set forth herein, or acted with reckless
25 disregard for the truth, in that they failed to ascertain and to disclose such facts, even though
26 such facts were available to them. Such material misrepresentations and omissions were

committed knowingly or recklessly and for the purpose and effect of artificially inflating the price of the Company's securities and disguising insider sales.

201. The Individual Defendants had actual or constructive knowledge that they had caused the Company to improperly engage in the Cheating Misconduct and the Copyright Infringement Misconduct and to fail to maintain adequate internal controls. The Individual Defendants had actual knowledge that the Company was engaging in the Cheating Misconduct and the Copyright Infringement Misconduct, and that internal controls were not adequately maintained, or acted with reckless disregard for the truth, in that they caused the Company to improperly engage in the Cheating Misconduct and the Copyright Infringement Misconduct and to fail to maintain adequate internal controls, even though such facts were available to them. Such improper conduct was committed knowingly or recklessly and for the purpose and effect of artificially inflating the price of the Company's securities and engaging in insider sales. The Individual Defendants, in good faith, should have taken appropriate action to correct the schemes alleged herein and to prevent them from continuing to occur.

202. These actions were not a good-faith exercise of prudent business judgment to protect and promote the Company's corporate interests.

203. As a direct and proximate result of the Individual Defendants' breaches of their fiduciary obligations, Chegg has sustained and continues to sustain significant damages. As a result of the misconduct alleged herein, the Individual Defendants are liable to the Company.

204. Plaintiff on behalf of Chegg has no adequate remedy at law.

THIRD CLAIM

Against Individual Defendants for Unjust Enrichment

205. Plaintiff incorporates by reference and realleges each and every allegation set forth above, as though fully set forth herein.

206. By their wrongful acts, violations of law, and false and misleading statements and omissions of material fact that they made and/or caused to be made, the Individual Defendants were unjustly enriched at the expense of, and to the detriment of, Chegg.

207. The Individual Defendants either benefitted financially from the improper conduct and their making lucrative insider sales, received unjustly lucrative bonuses tied to the false and misleading statements, or received bonuses, stock options, or similar compensation from Chegg that was tied to the performance or artificially inflated valuation of Chegg, or received compensation that was unjust in light of the Individual Defendants' bad faith conduct.

208. Plaintiff, as a shareholder and representative of Chegg, seeks restitution from the Individual Defendants and seeks an order from this Court disgorging all profits—including from insider sales, benefits, and other compensation, including any performance-based or valuation-based compensation—obtained by the Individual Defendants due to their wrongful conduct and breach of their fiduciary duties.

209. Plaintiff on behalf of Chegg has no adequate remedy at law.

FOURTH CLAIM

Against the Individual Defendants for Abuse of Control

210. Plaintiff incorporates by reference and realleges each and every allegation set forth above, as though fully set forth herein.

211. The Individual Defendants' misconduct alleged herein constituted an abuse of their ability to control and influence Chegg, for which they are legally responsible.

212. As a direct and proximate result of the Individual Defendants' abuse of control, Chegg has sustained significant damages. As a result of the misconduct alleged herein, the Individual Defendants are liable to the Company.

213. Plaintiff on behalf of Chegg has no adequate remedy at law.

FIFTH CLAIM

Against the Individual Defendants for Gross Mismanagement

214. Plaintiff incorporates by reference and realleges each and every allegation set forth above, as though fully set forth herein.

215. By their actions alleged herein, the Individual Defendants, either directly or through aiding and abetting, abandoned and abdicated their responsibilities and fiduciary duties with regard to prudently managing the assets and business of Chegg in a manner consistent with the operations of a publicly-held corporation.

216. As a direct and proximate result of the Individual Defendants' gross mismanagement and breaches of duty alleged herein, Chegg has sustained and will continue to sustain significant damages.

217. As a result of the misconduct and breaches of duty alleged herein, the Individual Defendants are liable to the Company.

218. Plaintiff on behalf of Chegg has no adequate remedy at law.

SIXTH CLAIM

Against Individual Defendants for Waste of Corporate Assets

219. Plaintiff incorporates by reference and realleges each and every allegation set forth above, as though fully set forth herein.

220. As a further result of the foregoing, the Company will incur many millions of dollars of legal liability and/or costs to defend unlawful actions (as evidenced, for example, by the Securities Class Action and the Pearson Action), to engage in internal investigations, and to lose financing from investors and business from future customers who no longer trust the Company and its products.

221. As a result of the waste of corporate assets, the Individual Defendants are each liable to the Company.

222. Plaintiff on behalf of Chegg has no adequate remedy at law.

SEVENTH CLAIM

**Against Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff
for Contribution Under Sections 10(b) and 21D of the Exchange Act**

223. Plaintiff incorporates by reference and realleges each and every allegation set forth above, as though fully set forth herein.

224. Chegg, along with Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff, are named as defendants in the Securities Class Action, which asserts claims under the federal securities laws for violations of Sections 10(b) and 20(a) of the Exchange Act, and SEC Rule 10b-5 promulgated thereunder. If and when the Company is found liable in the Securities Class Action for these violations of the federal securities laws, the Company's liability will be in whole or in part due to Defendants Rosensweig's, Brown's, Schultz's, Fillmore's, Tomasello's, and Sarnoff's willful and/or reckless violations of their obligations as officers and/or director of Chegg.

225. Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff, because of their positions of control and authority as officers and/or director of Chegg, were able to and did, directly and/or indirectly, exercise control over the business and corporate affairs of Chegg, including the wrongful acts complained of herein and in the Securities Class Action.

226. Accordingly, Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff are liable under 15 U.S.C. § 78j(b), which creates a private right of action for contribution, and Section 21D of the Exchange Act, 15 U.S.C. § 78u-4(f), which governs the application of a private right of action for contribution arising out of violations of the Exchange Act.

227. As such, Chegg is entitled to receive all appropriate contribution or indemnification from Defendants Rosensweig, Brown, Schultz, Fillmore, Tomasello, and Sarnoff.

PRAYER FOR RELIEF

1 FOR THESE REASONS, Plaintiff demands judgment in the Company's favor
 2 against all Individual Defendants as follows:

3 (a) Declaring that Plaintiff may maintain this action on behalf of Chegg,
 4 and that Plaintiff is an adequate representative of the Company;

5 (b) Declaring that the Individual Defendants have breached and/or aided
 6 and abetted the breach of their fiduciary duties to Chegg;

7 (c) Determining and awarding to Chegg the damages sustained by it as a
 8 result of the violations set forth above from each of the Individual Defendants, jointly and
 9 severally, together with pre-judgment and post-judgment interest thereon;

10 (d) Directing Chegg and the Individual Defendants to take all necessary
 11 actions to reform and improve its corporate governance and internal procedures to comply
 12 with applicable laws and to protect Chegg and its shareholders from a repeat of the
 13 damaging events described herein, including, but not limited to, putting forward for
 14 shareholder vote the following resolutions for amendments to the Company's Bylaws
 15 and/or Certificate of Incorporation and the following actions as may be necessary to ensure
 16 proper corporate governance policies:

17 1. a proposal to strengthen the Board's supervision of operations and
 18 develop and implement procedures for greater shareholder input into the policies
 19 and guidelines of the Board;

20 2. a provision to permit the shareholders of Chegg to nominate at least
 21 five candidates for election to the Board; and

22 3. a proposal to ensure the establishment of effective oversight of
 23 compliance with applicable laws, rules, and regulations.

24 (e) Awarding Chegg restitution from the Individual Defendants, and each
 25 of them;

26 (f) Awarding Plaintiff the costs and disbursements of this action, including
 27 reasonable attorneys' and experts' fees, costs, and expenses; and

(g) Granting such other and further relief as the Court may deem just and proper.

JURY TRIAL DEMANDED

Plaintiff hereby demands a trial by jury.

Dated: January 12, 2022

Respectfully submitted,

THE BROWN LAW FIRM, P.C.

/s/ Robert C. Moest

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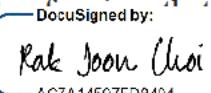
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Counsel for Plaintiff

VERIFICATION

I, Rak Joon Choi a plaintiff in the within action. I have reviewed the allegations made in this shareholder derivative complaint, know the contents thereof, and authorize its filing. To those allegations of which I have personal knowledge, I believe those allegations to be true. As to those allegations of which I do not have personal knowledge, I rely upon my counsel and their investigation and believe them to be true.

I declare under penalty of perjury that the foregoing is true and correct. Executed this 12th day of January, 2022.

DocuSigned by: 
Rak Joon Choi
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